**MUNICIPAL CODE: 37022** 

MUNICIPALITY OF: Harrow T

Municipality

# ANALYSIS OF REVENUE FUND REVENUES

Harrow T

1

		Total Revenue	Upper Tier Purposes	School Board Purposes	Own Purpose
		1 \$	2 \$	3 \$	4 \$
TAXATION		,	,	<b>→</b>	,
Taxation from schedule 2LTxx					
or requistions from schedule 2UT	1	2,965,575	261,358	1,714,277	989,940
Direct water billings on ratepayers		, ,	,	,	· · · · · · · · · · · · · · · · · · ·
own municipality	2	300,243	-		300,243
other municipalities	3	59,856	-		59,856
Sewer surcharge on direct water billings					
own municipality	4	154,963	-		154,963
other municipalities	5	-	-		-
Subtota	l 6	3,480,637	261,358	1,714,277	1,505,002
PAYMENTS IN LIEU OF TAXATION	_	1	1	1	
Canada	7	-	-	-	-
Canada Enterprises	8	6,147	559	-	5,588
Ontario The Municipal Tax Assistance Act					
·	9	-	-		-
The Municipal Act, section 157	10	-	-	_	-
Other	11	-	-		-
Ontario Enterprises Ontario Housing Corporation	12	18,540	1,533	10,059	6,948
Ontario Hydro	13	-	-	-	-
Liquor Control Board of Ontario	14	3,505	734	-	2,77
Other	15	320	72	-	248
Municipal enterprises	16	3,639	331	-	3,308
Other municipalities and enterprises	17	2,622	-	-	2,622
Subtota	l 18	34,773	3,229	10,059	21,485
ONTARIO NON-SPECIFIC GRANTS					
Ontario Municipal Support Grant	60	111,237			111,237
	61	· .			-
Subtota	l 69	111,237			111,23
REVENUES FOR SPECIFIC FUNCTIONS					
Ontario specific grants	29	10,296			10,296
Canada specific grants	30	· .			-
Other municipalities - grants and fees	31	147,953			147,95
Fees and service charges	32	272,117			272,117
Subtota	l 33	430,366			430,366
OTHER REVENUES					
Trailer revenue and licences	34				-
Licences and permits	35	23,095	-	-	23,095
Fines	37	173			173
Penalties and interest on taxes	38	21,617			21,61
Investment income - from own funds	39				-
- other	40	29,339			29,339
Sales of publications, equipment, etc	42	-			ē
Contributions from capital fund	43	-			ē
Contributions from reserves and reserve funds	44	41,119			41,119
Contributions from non-consolidated entities	45	. ]			-
	46				-
	47	-			-
	48	-			-
Subtota	l 50	115,343	-	-	115,343
TOTAL REVENUE	51	4,172,356	264,587	1,724,336	2,183,433

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For the year ended December 31, 1997.

Harrow T	2LT - OP
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For the year ended December 31, 1997.													
		LOCAL	TAXABLE ASSES	SMENT	MILL	RATES		TAXES LEVIED		SUP	PLEMENTARY TA	XES	TOTAL
	MAID	residential and farm	commercial and industrial	business	residential and farm	commercial, industrial and business	residential and farm	commercial and industrial	business	residential and farm	commercial and industrial	business	total columns 6 to 11
I. Own purposes													
General	0	6,047,850	2,350,450	1,203,030	81.84200	96.28400	494,968	226,311	115,833	7,940	21,614	13,547	880,213
Subtotal Levied By Mill Rate	0	-	-	-	-	-	494,968	226,311	115,833	7,940	21,614	13,547	880,213
Share Of Telephone And Telegraph Taxation	0	-	-	-	-	-	-	19,971	-	-	-	-	19,971
Municipal Drainage Charges	0	-	-	-	-	-	15,855	2,612	-	-	-	-	18,467
Garbage Collection Charges	0	-	-	-	-	-	62,894	8,395	-	-	-	-	71,289
Subtotal Special Charges On Tax Bills	0	-	-	-	-	-	78,749	30,978	-	-	•		109,727
Total Taxation	0	-	-	-	-	-	573,717	257,289	115,833	7,940	21,614	13,547	989,940

Municipality

ANAL	YSIS (	of t	TAXAT	ION

For the year ended December 31, 1997.

Harrow T	2LT - OP
	4

Tor the year ended becember 31, 1997.													
		LOCAL	TAXABLE ASSES	SMENT	MILL	RATES		TAXES LEVIED		SUP	PPLEMENTARY TA	AXES	TOTAL
II. Upper tier purpess	MAID	residential and farm	commercial and industrial	business	residential and farm	commercial, industrial and business	residential and farm	commercial and industrial	business	residential and farm	commercial and industrial	business	total columns 6 to 11
II. Upper tier purposes													
General	0	6,047,850	2,350,450	1,203,030	23.80800	28.01000	143,712	65,836	33,697	2,310	6,296	3,946	255,797
Subtotal Levied By Mill Rate	0	-	-	-	-	-	143,712	65,836	33,697	2,310	6,296	3,946	255,797
Share Of Telephone And Telegraph Taxation	0	-	-	-	-	-	-	5,561	-	-	-	-	5,561
Subtotal Special Charges On Tax Bills	0	-	-	-	-	-	-	5,561	-	-	-	-	5,561
Total Taxation	0	-	-	-	-	-	143,712	71,397	33,697	2,310	6,296	3,946	261,358

Municipality

### **ANALYSIS OF TAXATION**

2LT - OP Harrow T

For the year ended December 31, 1997.													
		LOCAL	TAXABLE ASSES	SSMENT	MILL	RATES		TAXES LEVIED		SUF	PPLEMENTARY TA	AXES	TOTAL
	MAID	residential and farm	commercial and industrial	business	residential and farm	commercial, industrial and business	residential and farm	commercial and industrial	business	residential and farm	commercial and industrial	business	total columns 6 to 11
III. School board purposes													
Elementary public													
General	0	-	-	-	-	-	-	-	-	-	-	-	-
Share Of Telephone And Telegraph Taxation	0	-	-	-	-	-	-	-	-	-	-	-	-
Total Taxation	0	-	-	-	-	-	-	-	-	-	-	-	-
Elementary separate													
General	0	-	-	-	-	-	-	-	-	-	-	-	-
Share Of Telephone And Telegraph Taxation	0	-	-	-	-	-	-	-	-	-	-	-	-
Total Taxation	0	-	-	-	-	•	-	-	-	-	•	-	-
Secondary public													
General	0	-	-	-	-	-	-	-	-	-	-	-	-
Share Of Telephone And Telegraph Taxation	0	-	-	-	-	-	-	-	-	-	-	-	-
Total Taxation	0	-	-	-	-	•	-	-	-	-	•	-	-
Public consolidated													
General	0	4,366,594	2,220,509	1,157,335	156.244000	183.816000	682,254		212,737	9,550	40,922	24,937	1,378,565
Share Of Telephone And Telegraph Taxation	0	-	-	-	-	-	-	20,051	-	-	-	-	20,051
Total Taxation	0	-	-	-	-	-	682,254	428,216	212,737	9,550	40,922	24,937	1,398,616

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Municipality	_
Harrow T	2LT - OI

		LOCAL	LOCAL TAXABLE ASSESSMENT		MILL	MILL RATES		TAXES LEVIED		SUPPLEMENTARY TAXES			TOTAL	
Secondary separate	MAID	residential and farm	commercial and industrial	business	residential and farm	commercial, industrial and business	residential and farm	commercial and industrial	business	residential and farm	commercial and industrial	business	total columns 6 to 11	
	1 0		I								1			
General	0	-	-	-	-	-	-	-	-	-	-	-	-	
Share Of Telephone And Telegraph Taxation	0	-	-	-	-	-	-	-	-	-	-	-	-	
Total Taxation	0	-	-	-	-	-	-	-	-	-			-	
Separate consolidated														
General	0	1,681,256	129,941	45,695	156.241000	183.813000	262,681	23,885	8,399	5,608	374	944	301,891	
Share Of Telephone And Telegraph Taxation	0	-	-	-	-	-	-	13,770	-	-	-	-	13,770	
Total Taxation	0	-	-	-	-	-	262,681	37,655	8,399	5,608	374	944	315,661	
Total all school board taxation	0	-	-	-	-	-	944,935	465,871	221,136	15,158	41,296	25,881	1,714,277	

### ANALYSIS OF UPPER TIER LEVIES AND DIRECT CHARGES

For the year ended December 31, 1997.

This Schedule Not Required For This Municipality

**2UT** 5

#### LEVIES ON SUPPORTING MUNICIPALITIES

#### DIRECT BILLINGS ON RATEPAYERS

	LEVIES ON SUPPORTING MUNICIPALITIES													ERS
			lev	ies for special pu	rposes (please spe	cify					water serv	vice charges	sewer serv	ice charges
Municipalities which support the upper tier	Municipalities which Municipal support the upper tier Code						Payments in lieu of taxes	Telephone & Telegraph taxation	share of supplementary taxes	total levies	residences	all other properties	residences	all other properties
		3	4	5	6	17	20	21	7	8	9	10	11	12
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
		1												
		3												
		4 5												1
		6												
		8												
		0												
		2												
		4												
		6												
		8												
		20												
		21												
	2	23												
	2	25												
	2	27												
	2	29												
	3	31												
	3	33												
		34 85												

Municipality

This Schedule Not Required For This Municipality

**2UT** 5

For the year ended December 31, 1997.

#### LEVIES ON SUPPORTING MUNICIPALITIES

#### **DIRECT BILLINGS ON RATEPAYERS**

ipal e 36 37	levy for general purposes * 3 \$	4 \$	5 \$	6 \$	17	Payments in lieu of taxes	Telephone & Telegraph taxation	share of supplementary taxes 7	total levies 8	residences 9	all other properties 10	residences	all other properties
	3 \$	4 \$	5 \$	6 \$	17 \$	20	21	7	8	9	10	11	- 10
	\$	\$	\$	\$	٠ .						. •		12
					, ·	\$	\$	\$	\$	\$	\$	\$	\$
													Í
37													
													<u> </u>
38													1
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40													
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42													
43													
44													
45													ĺ
46													
al 47	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A
al	41 42 43 44 45 46	41 42 43 44 45 46	41 42 43 44 45 46	41 42 43 44 45 46	41	41	41	41       42       43       44       45       46	41       42       43       44       45       46	41 <td>41  <td>41       1</td><td>41     1<!--</td--></td></td>	41 <td>41       1</td> <td>41     1<!--</td--></td>	41       1	41     1 </td

# ANALYSIS OF CURRENT REVENUE FOR SPECIFIC FUNCTION

Municipality		
	Harrow T	

For the year ended December 31, 1997.

		Ontario Specific Grants	Canada Grants	other municipalities grants, fees and service charges	fees and service charges
		1	2 \$	3 \$	4 \$
General Government		1 -	-	25,744	12,14
Protection to Persons and Property Fire		2 -	_	87,503	2,49
Police		3 -	-	-	-
Conservation Authority		4 -	-	-	-
Protective inspection and control		5 -	-	-	-
Emergency measures		6 - 7 -	-	- 87,503	2,49
Transportation services				51,555	_,
Roadways		8 10,296	-	12,100	7
Winter Control		9 -	-	-	-
Transit	1	0 -	-	-	-
Parking	1	1 -	-	-	
Street Lighting	1	2 -	-	-	-
Air Transportation	1		-	-	-
		4 -	-	-	-
Environmental comices	Subtotal 1	5 10,296	-	12,100	7
Sanitary Sewer System	1	6 -	-	_	
Storm Sewer System		7 -	-	-	-
Waterworks System	1	8 -	-	-	-
Garbage Collection	1	9 -	-	-	-
Garbage Disposal	2	0 -	-	-	-
Pollution Control	2	1 -	-	-	-
	2	2 -	-	-	-
	Subtotal 2	-	-	-	-
		4 - 5 -		-	-
		6 -		-	
		7 -	-	-	
	2		-	-	-
	2	9 -	-	-	-
	Subtotal 3	0 -	-	-	-
Social and Family Services					
		1 -	-	-	-
		2 -	-	-	-
		-	-	-	-
		4 - 5 -	-		-
Protection to Persons and Property Fire Police Conservation Authority Protective inspection and control Emergency measures  Fransportation services Roadways Winter Control Transit Parking Street Lighting Air Transportation Environmental services Sanitary Sewer System Storm Sewer System Waterworks System Garbage Collection Garbage Disposal Pollution Control Health Services Public Health Services Public Health Inspection and Control Hospitals Ambulance Services Cemeteries Social and Family Services General Assistance Assistance to Aged Persons Assitance to Children Day Nurseries Recreation and Cultural Services Parks and Recreation Libraries Other Cultural		6 -	-	-	-
Recreation and Cultural Services					
	3	7 -	-	22,606	256,39
Libraries	3	8 -	-	-	-
Other Cultural	3	9 -	-	-	-
	Subtotal 4	0 -	-	22,606	256,39
Planning and Development Planning and Development	4	1 -	_	_	1,01
		2 -	-	-	-
Residential Development		3 -	-	-	-
Agriculture and Reforestation	4	4 -	-	-	-
Tile Drainage and Shoreline Assistance	4	5			-
	4	6 -	-	-	-
	Subtotal 4	7 -	-	-	1,01
Electricity		-	-	-	-
Gas	4		-	-	-
Telephone	5		-	-	-
	Total 5	1 10,296	-	147,953	272,11

ANALYSIS OF REVENUE FUND EXPENDITURES

nicipality	
	Harrow T

For the year ended December 31, 1997.

		Salaries Wages and Employee Benefits	Net Long Term Debt Charges	Materials, Services, Rents and Transfers Financial To Own Expenses Funds		Other Transfers	Inter- Functional Transfers	Total Expenditures
		1 \$	2 \$	3 \$	4 \$	5 \$	6 \$	7 \$
General Government	1	186,465	-	157,815	59,870	130	-	404,280
Protection to Persons and Property								.== .==
Fire	2	82,526	-	38,191	29,955	-	-	150,672
Police Conservation Authority	3	-	-	366,157 4,953	-		-	366,157 4,953
Protective inspection and control	5	2,325	-	15,092			-	17,417
Emergency measures	6	-	-	-	-	-	-	-
	Subtotal 7	84,851	-	424,393	29,955	-	-	539,199
Transportation services Roadways			10.240					·
Winter Control	8_	111,748	18,240	55,575	96,975	-	-	282,538
	10	-	-	9,685	•	-	-	9,685
Transit Parking	10	-	-	-	-	-	-	-
Street Lighting	12	-	-	25,095	-		-	25,095
Air Transportation	13	-	-	-	-		-	-
	14	-	_	-	-	-	-	-
	Subtotal 15	111,748	18,240	90,355	96,975	-	-	317,318
Environmental services		,	,	,	,			·
Sanitary Sewer System Storm Sewer System	16 17	-	-	137,014	24,420	-	-	161,434
Waterworks System	18	-	-	244,156	75,000	-	-	319,156
Garbage Collection	19	-	1	71,254	-	-	-	71,254
Garbage Disposal	20	-	-	55,910	-	-	-	55,910
Pollution Control	21	-	-	-	-	-	-	-
	22	-	-	-	-	-	-	-
	Subtotal 23	-	-	508,334	99,420	-	-	607,754
Health Services Public Health Services	24	_	_	_	_	_	_	_
Public Health Inspection and Control	25	-	-	-	-	-	-	
Hospitals	26	-	-	-	-	-	-	-
Ambulance Services	27	-	-	-	-	-	-	-
Cemeteries	28	-	-	-	-	-	-	-
	29	-	-	-	-	-	-	-
	Subtotal 30	-	-	-	-	-	-	-
Social and Family Services								
General Assistance	31	-	-	-	-	-	-	-
Assistance to Aged Persons	32	-	-	-	-	-	-	-
Assitance to Children	33	-	-	-	-	-	-	-
Day Nurseries	34 35	-	-	-	-		-	
-	Subtotal 36	-		-	-	-	-	
	Justotui 30							
Recreation and Cultural Services Parks and Recreation	37	162,461	-	131,103	27,813	4,056	-	325,433
Libraries	38	-	-	1,179	-	-	-	1,179
Other Cultural	39	-	-	-	-	-	-	-
	Subtotal 40	162,461	-	132,282	27,813	4,056	-	326,612
Planning and Development Planning and Development	41	-	-	-	-	-	-	-
Commercial and Industrial	42	-	-	-	-	-	-	-
Residential Development	43	-	-	-	-	-	-	-
Agriculture and Reforestation	44	-	-	-	-	-	-	-
Tile Drainage and Shoreline Assistance	45	-	-	-	-	-	-	-
	46	-	-	-	-	-	-	-
Floctricity	Subtotal 47	-	-	-	-		-	-
Electricity  Gas	48 49	-	-	-	-	-	-	-
	49	-	-	-	-	-	-	-
Telephone	50	-	-	-	-	-	-	-

Municipality

#### ANALYSIS OF CAPITAL OPERATION

Harrow T

**5** 

For the year ended December 31, 1997. \$ Unfinanced capital outlay (Unexpended capital financing) at the beginning of the year Source of Financing Contributions from Own Funds Revenue Fund 101,230 12,500 Reserves and Reserve Funds Subtotal 113,730 Long Term Liabilities Incurred Central Mortgage and Housing Corporation 5 Ontario Financing Authority Commercial Area Improvement Program 10 Other Ontario Housing Programs Ontario Clean Water Agency 11 Tile Drainage and Shoreline Propery Assistance Programs 12 Serial Debentures 13 Sinking Fund Debentures 14 Long Term Bank Loans 15 Long Term Reserve Fund Loans 16 17 Subtotal \* 18 Grants and Loan Forgiveness Ontario 23,911 20 21 Other Municipalities 22 28,902 Subtotal 23 52.813 Other Financing Prepaid Special Charges 24 Proceeds From Sale of Land and Other Capital Assets 25 Investment Income From Own Funds 26 Other 27 28 Donations 3,435 30 31 Subtotal 32 3,435 Total Sources of Financing 33 169,978 Applications Own Expenditures Short Term Interest Costs 34 Other 35 169,978 Subtotal 169,978 36 Transfer of Proceeds From Long Term Liabilities to: Other Municipalities 37 Unconsolidated Local Boards 38 Individuals 39 Subtotal 40 Transfers to Reserves, Reserve Funds and the Revenue Fund 41 **Total Applications** 169,978 42 Unfinanced Capital Outlay (Unexpended capital financing) at the End of the Year 43 Amount Reported in Line 43 Analysed as Follows: Unapplied Capital Receipts (Negative) To be Recovered From: - Taxation or User Charges Within Term of Council 45 - Proceeds From Long Term Liabilities 46 47 - Transfers From Reserves and Reserve Funds 48 Total Unfinanced Capital Outlay (Unexpended Capital Financing) - Amount in Line 18 Raised on Behalf of Other Municipalities 19

# ANALYSIS OF CAPITAL GRANTS AND OWN EXPENDITURES

ipality		
	Harrow T	

For the year ended December 31, 1997.

				CAPITAL GRANTS		
			Ontario Grants	Canada Grants	Other municipalities	TOTAL OWN EXPENDITURES
			1 \$	2 \$	3 \$	4 \$
General Government		1	-	-	-	2,754
Protection to Persons and Property						
Fire		2	-	-	18,811	52,200
Police		3	-	-	-	-
Conservation Authority		4	-	-	-	-
Protective inspection and control		5	-	-	-	-
Emergency measures	61	6	-	-	-	
Towns outstien comics.	Subtotal	7	-	-	18,811	52,200
Transportation services Roadways		8	23,911	_	_	89,841
Winter Control		9	-	-	_	-
Transit		10	-	-	_	-
Parking		11	-	-	_	-
Street Lighting		12	-	-	-	-
Air Transportation		13	-	-	-	-
		14	-	-	-	-
	Subtotal	F	23,911	-	-	89,841
Environmental services		F	,			,
Sanitary Sewer System		16	-	-	-	-
Storm Sewer System		17	-	-	-	-
Waterworks System		18	-	-	-	-
Garbage Collection		19	-	-	-	-
Garbage Disposal		20	-	-	-	-
Pollution Control		21	-	-	-	-
		22	-	-	-	-
	Subtotal	23	-	-	-	-
Health Services Public Health Services						
		24 25	-	-	-	-
Public Health Inspection and Control Hospitals		26		<u> </u>		
Ambulance Services		27				
Cemeteries		28	_		_	
		29	_		_	-
	Subtotal	F	-	-	_	-
Social and Family Services	5423341	- 1				
General Assistance		31	-	-	-	-
Assistance to Aged Persons		32	-	-	-	-
Assitance to Children		33	-	-	-	-
Day Nurseries		34	-	-	-	-
<del></del>		35	-	-	-	-
	Subtotal	36	-	-	-	-
Recreation and Cultural Services						
Parks and Recreation		37	-	-	10,091	25,183
Libraries		38	-	-	-	-
Other Cultural		39	-	-	-	-
	Subtotal	40	-	-	10,091	25,183
Planning and Development Planning and Development		44				
Commercial and Industrial		41 42		-	-	-
Residential Development		42	-	-	-	<u> </u>
Agriculture and Reforestation		44			_	
Tile Drainage and Shoreline Assistance		45	-	-	-	
		46	-		_	_
	Subtotal	-	-	-	-	-
Electricity	Jubioldi	48		<u> </u>	-	-
Gas		49		<u> </u>		
Telephone		50		<u> </u>		
. etap.iorie	Total	F	23,911		28,902	169,978

Municipality

# ANALYSIS OF NET LONG TERM LIABILITIES BY FUNCTION

Harrow T

7

		1 \$
General Government		1 -
Protection to Persons and Property		
Fire		2 -
Police		3
Conservation Authority		4 -
Protective inspection and control  Emergency measures		5 -
Linergency measures		7 -
Transportation services	Subtotal	<b>^</b>
Roadways		16,000
Winter Control		9 -
Transit	1	0 -
Parking	1	1 -
Street Lighting		2 -
Air Transportation		3 -
<del></del>		4 -
Environmental services	Subtotal 1	5 16,000
Sanitary Sewer System	1	6 -
Storm Sewer System		7 -
Waterworks System		8
Garbage Collection		9 -
Garbage Disposal	2	.0 -
Pollution Control	2	-
	2	-
	Subtotal 2	-
Health Services		
Public Health Services		-
Public Health Inspection and Control		.5 -
Hospitals		-
Ambulance Services		7 -
Cemeteries		-
<del></del>		. 9
Social and Family Services	Subtotal 3	-
General Assistance	3	
Assistance to Aged Persons		2 -
Assitance to Children	3	3 -
Day Nurseries	3	4 -
<del></del>	3	5 -
	Subtotal 3	-
Recreation and Cultural Services		
Parks and Recreation	3	-
Libraries		-
Other Cultural		9 -
	Subtotal 4	-
Planning and Development Planning and Development		-1
Commercial and Industrial		2 -
Residential Development		3
Agriculture and Reforestation		4 -
Tile Drainage and Shoreline Assistance		.5 -
		-6
	Subtotal 4	.7 -
Electricity	4	- 8
Gas	4	.9
	5	
Telephone		· · ·

ANALYSIS OF LONG TERM LIABILITIES AND COMMITMENTS

Harrow T

For the year ended December 31, 1997.

	1 \$
1. Calculation of the Debt Burden of the Municipality  All debt is rough by the purposite little rendesers any single little and	
All debt issued by the municipality, predecessor municipalities and consolidated entities	
:To Ontario and agencies	1 -
: To Canada and agencies	2
: To other	3 16,000
Subtotal	
	4 16,000
Plus: All debt assumed by the municipality from others	5 -
Less: All debt assumed by others :Ontario	4
	6 -
:Schoolboards	7 -
:Other municipalities	8 -
Subtotal	9 -
Less: Ontario Clean Water Agency debt retirement funds	
- sewer	10 -
- water	- 11
Own sinking funds (actual balances)	
- general	12 -
- enterprises and other	13 -
Subtotal	14 -
Total	15 16,000
Amount reported in line 15 analyzed as follows:	
Sinking fund debentures	16 -
Installment (serial) debentures	17 16,000
Long term bank loans	18 -
Lease purchase agreements	19 -
	20 -
Mortgages Ontario Clara Materialia	
Ontario Clean Water Agency	22 -
Long term reserve fund loans	23 -
<del>-</del>	24 -
	\$
2. Total debt payable in foreign currencies (net of sinking fund holdings)	
U.S. dollars - Canadian dollar equivalent included in line 15 above	25 -
- par value of this amount in U.S. dollars	26 -
Other - Canadian dollar equivalent included in line 15 above	27 -
- par value of this amount in	28 -
- par value of this amount in	20
	\$
3. Interest earned on sinking funds and debt retirement funds during the year	
Own funds	29 -
Ontario Clean Water Agency - sewer	30 -
- water	31 -
	\$
4. Actuarial balance of own sinking funds at year end	32 -
	\$
5. Long term commitments and contingencies at year end	
Total liability for accumulated sick pay credits	- 33
Total liability under OMERS plans	
- initial unfunded	34 -
- actuarial deficiency	35 -
Total liability for own pension funds	
- initial unfunded	36 -
- actuarial deficiency	37 -
Outstanding loans guarantee	38 -
Commitments and liabilities financed from revenue, as approved by	
the Ontario Municipal Board or Counci, as the case may be	
- hospital support	39 -
- university support	40 -
- leases and other agreements	41 -
Other (specify)	42 -
	43 -
	44 -
Total	45 -

ANALYSIS OF LONG TERM LIABILITIES AND COMMITMENTS

unicipality

Harrow T

For the year ended December 31, 1997.

6. Ontario Clean Water Agency Provincial Projects							
						total	
						outstanding	
					accumulated surplus (deficit)	capital obligation	debt charges
					1	2	3
					\$	\$	\$
Water projects - for this municipality only				46	· .	345,914	37,930
- share of integrated projects				47	-	-	-
Sewer projects - for this municipality only				48	-	545,583	69,944
- share of integrated projects				49	-	-	-
7. 1997 Debt Charges							
						principal	interest
						1	2
						\$	\$
Recovered from the consolidated revenue fund - general tax rates					50	-	_
- special are rates and special charges					51	-	-
- benefitting landowners					52	16,000	2,240
- user rates (consolidated entities)					53	-	-
Recovered from reserve funds					54		-
Recovered from unconsolidated entities							
- hydro					55	-	-
- gas and telephone					57	-	-
					56	-	-
					58	-	-
					59	-	-
				Total	78	16,000	2,240
Line 78 includes:					Í		
Financing of one-time real estate purchase					90	-	-
Other lump sum (balloon) repayments of long term debt					91	-	-
8. Future principal and interest payments on EXISTING net debt						-	
		recoverabl			able from	recovera	
	-	consolidated	revenue fund	reserv	e funds	unconsolida	ited entities
	- Г	consolidated principal	revenue fund interest	reserv principal	e funds interest	unconsolida principal	interest
	- [	consolidated principal	interest	reserve principal 3	e funds interest 4	unconsolida principal 5	interest 6
1908	- [	consolidated principal	revenue fund interest 2 \$	reservi principal 3 \$	e funds interest 4 \$	unconsolida principal 5 \$	interest  6  \$
1998	-	consolidated principal  1  \$ 16,000	revenue fund interest  2 \$ 1,120	principal  3  \$	e funds interest 4 \$	unconsolida principal 5 \$	interest  6  \$
1999	-	consolidated principal	revenue fund interest 2 \$	reservi principal 3 \$	e funds interest 4 \$	unconsolida principal 5 \$	interest  6  \$
1999 2000	-	consolidated principal  1 \$ 16,000	revenue fund interest 2 \$ 1,120	reserve principal 3 \$ -	e funds interest  4 \$	unconsolida principal 5 \$ -	interest  6  \$
1999	-	consolidated principal  1 \$ 16,000	revenue fund interest  2  \$ 1,120  -	reservi principal 3 \$ - -	e funds interest 4 \$	unconsolida principal 5 \$	interest 6 \$
1999 2000 2001	-	consolidated principal  1 \$ 16,000	strevenue fund interest  2  \$ 1,120	reservi	e funds interest  4  \$  -  -  -  -	unconsolida principal  5 \$	interest 6 \$
1999 2000 2001 2002	-	consolidated principal  1 \$ 16,000	2 \$ 1,120	reservi	e funds interest  4  \$  -  -  -  -  -  -  -	unconsolida principal  5 \$	ted entities  interest  6  \$  -  -  -  -  -  -  -  -  -  -  -  -
1999 2000 2001 2002 2003-2007	69	consolidated principal  1 \$ 16,000	2 \$ 1,120	reservi	e funds interest  4  \$  -  -  -  -  -  -  -	unconsolida principal  5 \$	ted entities
1999 2000 2001 2002 2003-2007 2008 onwards interest to be earned on sinking funds * Downtown revitalization program	70	consolidated principal  1 \$ 16,000	revenue fund	reservi	e funds interest  4 \$	unconsolida principal 5 \$	
1999 2000 2001 2002 2003-2007 2008 onwards interest to be earned on sinking funds * Downtown revitalization program Total	70 71	consolidated principal  1 \$ 16,000	revenue fund interest  2 \$ 1,120	reservi	e funds interest  4 \$	unconsolida principal 5 \$	
1999 2000 2001 2002 2003-2007 2008 onwards interest to be earned on sinking funds * Downtown revitalization program Total * Includes interest to earned on Ontario Clean Water Agency debt retirement funds	70 71	consolidated principal  1 \$ 16,000	revenue fund interest  2 \$ 1,120	reservi	e funds interest  4 \$	unconsolida principal 5 \$	interest  6 \$
1999 2000 2001 2002 2003-2007 2008 onwards interest to be earned on sinking funds * Downtown revitalization program Total	70 71	consolidated principal  1 \$ 16,000	revenue fund interest  2 \$ 1,120	reservi	e funds interest  4 \$	unconsolida principal 5 \$	interest  6 \$
1999 2000 2001 2002 2003-2007 2008 onwards interest to be earned on sinking funds * Downtown revitalization program Total * Includes interest to earned on Ontario Clean Water Agency debt retirement funds	70 71	consolidated principal  1 \$ 16,000	revenue fund interest  2 \$ 1,120	reservi	e funds interest  4 \$	unconsolida principal 5 \$	interest  6 \$
1999 2000 2001 2002 2003-2007 2008 onwards interest to be earned on sinking funds * Downtown revitalization program Total * Includes interest to earned on Ontario Clean Water Agency debt retirement funds 9. Future principal payments on EXPECTED NEW debt	70 71	consolidated principal  1 \$ 16,000	revenue fund interest  2 \$ 1,120	reservi	e funds interest  4 \$	unconsolida principal 5 \$	ted entities
1999 2000 2001 2002 2003-2007 2008 onwards interest to be earned on sinking funds * Downtown revitalization program Total * Includes interest to earned on Ontario Clean Water Agency debt retirement funds 9. Future principal payments on EXPECTED NEW debt	70 71	consolidated principal  1 \$ 16,000	revenue fund interest  2 \$ 1,120	reservi	e funds interest  4 \$	unconsolida principal 5 \$	ted entities interest 6 \$
1999 2000 2001 2002 2003-2007 2008 onwards interest to be earned on sinking funds * Downtown revitalization program Total * Includes interest to earned on Ontario Clean Water Agency debt retirement funds 9. Future principal payments on EXPECTED NEW debt	70 71	consolidated principal  1 \$ 16,000	revenue fund interest  2 \$ 1,120	reservi	e funds interest  4 \$	unconsolida principal  5 \$	ted entities interest 6 \$
1999 2000 2001 2002 2003-2007 2008 onwards interest to be earned on sinking funds * Downtown revitalization program Total * Includes interest to earned on Ontario Clean Water Agency debt retirement funds 9. Future principal payments on EXPECTED NEW debt  1998 1999 2000	70 71	consolidated principal  1 \$ 16,000	revenue fund interest  2 \$ 1,120	reservi	e funds interest  4 \$	unconsolida principal 5 \$	ted entities interest  6 \$
1999 2000 2001 2002 2003-2007 2008 onwards interest to be earned on sinking funds * Downtown revitalization program Total * Includes interest to earned on Ontario Clean Water Agency debt retirement funds 9. Future principal payments on EXPECTED NEW debt  1998 1999 2000 2001	70 71	consolidated principal  1 \$ 16,000	revenue fund interest  2 \$ 1,120	reservi	e funds interest  4 \$	unconsolida principal 5 \$	ted entities interest 6 \$
1999 2000 2001 2002 2003-2007 2008 onwards interest to be earned on sinking funds * Downtown revitalization program Total * Includes interest to earned on Ontario Clean Water Agency debt retirement funds 9. Future principal payments on EXPECTED NEW debt  1998 1999 2000	70 71	consolidated principal  1 \$ 16,000	revenue fund interest  2 \$ 1,120	reservi	e funds interest  4 \$	unconsolida principal  5 \$	ted entities interest  6 \$
1999 2000 2001 2002 2003-2007 2008 onwards interest to be earned on sinking funds * Downtown revitalization program Total * Includes interest to earned on Ontario Clean Water Agency debt retirement funds 9. Future principal payments on EXPECTED NEW debt  1998 1999 2000 2001 2002	70 71	consolidated principal  1 \$ 16,000	revenue fund interest  2 \$ 1,120	reservi	e funds interest  4 \$	unconsolida principal 5 \$	ted entities interest 6 \$
1999 2000 2001 2002 2003-2007 2008 onwards interest to be earned on sinking funds * Downtown revitalization program Total * Includes interest to earned on Ontario Clean Water Agency debt retirement funds 9. Future principal payments on EXPECTED NEW debt  1998 1999 2000 2001	70 71	consolidated principal  1 \$ 16,000	revenue fund interest  2 \$ 1,120	reservi	e funds interest  4 \$	unconsolida principal  5 \$	ted entities interest 6 \$
1999 2000 2001 2002 2003-2007 2008 onwards interest to be earned on sinking funds * Downtown revitalization program Total * Includes interest to earned on Ontario Clean Water Agency debt retirement funds 9. Future principal payments on EXPECTED NEW debt  1998 1999 2000 2001 2002 10. Other notes (attach supporting schedules as required	70 71	consolidated principal  1 \$ 16,000	revenue fund interest  2 \$ 1,120	reservi	e funds interest  4 \$	unconsolida principal  5 \$	ted entities interest  6 \$
1999 2000 2001 2002 2003-2007 2008 onwards interest to be earned on sinking funds * Downtown revitalization program Total * Includes interest to earned on Ontario Clean Water Agency debt retirement funds 9. Future principal payments on EXPECTED NEW debt  1998 1999 2000 2001 2002	70 71	consolidated principal  1 \$ 16,000	revenue fund interest  2 \$ 1,120	reservi	e funds interest  4 \$	unconsolida principal  5 \$	ted entities interest  6 \$
1999 2000 2001 2002 2003-2007 2008 onwards interest to be earned on sinking funds * Downtown revitalization program Total * Includes interest to earned on Ontario Clean Water Agency debt retirement funds 9. Future principal payments on EXPECTED NEW debt  1998 1999 2000 2001 2002 10. Other notes (attach supporting schedules as required	70 71	consolidated principal  1 \$ 16,000	revenue fund interest  2 \$ 1,120	reservi	e funds interest  4 \$	unconsolida principal  5 \$	ted entities interest  6 \$
1999 2000 2001 2002 2003-2007 2008 onwards interest to be earned on sinking funds * Downtown revitalization program Total * Includes interest to earned on Ontario Clean Water Agency debt retirement funds 9. Future principal payments on EXPECTED NEW debt  1998 1999 2000 2001 2002 10. Other notes (attach supporting schedules as required	70 71	consolidated principal  1 \$ 16,000	revenue fund interest  2 \$ 1,120	reservi	e funds interest  4 \$	unconsolida principal  5 \$	Interest
1999 2000 2001 2002 2003-2007 2008 onwards interest to be earned on sinking funds * Downtown revitalization program Total * Includes interest to earned on Ontario Clean Water Agency debt retirement funds 9. Future principal payments on EXPECTED NEW debt  1998 1999 2000 2001 2002 10. Other notes (attach supporting schedules as required	70 71	consolidated principal  1 \$ 16,000	revenue fund interest  2 \$ 1,120	reservi	e funds interest  4 \$	unconsolida principal  5 \$	1

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### CONTINUITY OF UPPER TIER AND SCHOOL BOARD LEVIES

	Balance at beginning of year	amounts requisitioned	supplementary taxes	total expended	amount levied	telephone and telegraph taxation	share of Provincial grants	share of payments in lieu of taxes	other	total raised	balance at end of year
	1	2	3	4	5	6	8	9	10	12	11
LIDDED TIED	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
UPPER TIER											
Included in general tax rate for upper tier purposes											
General requisition	1	209,601	12,552	222,153							
Special pupose requisitions Water rate	2	-		-							
Transit rate	3	-	-	-							
Sewer rate	4	-	-	-							
Library rate	5	33,644	-	33,644							
Road rate	6	-	-	-							
	7	-	-	-							
	8	-	-	-							
Payments in lieu of taxes	9	3,229	-	3,229							
Telephone and telegraph taxation	10	5,561	-	5,561							
Subtotal levied by mill rate general	-	252,035	12,552	264,587	255,797	5,561	-	3,229	-	264,587	-
Special purpose requisitions Water	12			-							
Transit	13	-	-	-							
Sewer	14	-	-	-							
Library	15	-	-	-							
	16	-	-	-							
<del></del>	17	-	-	-							
Subtotal levied by mill rate special areas	- 18	-	-	-	-	-	-	-	-	-	-
Speical charges	19 -	-	- 1	-	-	-	- 1	-	-	-	-
Direct water billings	20 -	-	-	-	-	-	-	-	-	-	-
Sewer surcharge on direct water billings	21 -	-	-	-	-	-	-	-	-	-	-
Total region or county	22 -	252,035	12,552	264,587	255,797	5,561	-	3,229	-	264,587	-

Municipality	
Harrow T	

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### CONTINUITY OF UPPER TIER AND SCHOOL BOARD LEVIES

		Balance at beginning of year	amounts requisitioned	supplementary taxes	pupils' fees, share of trailer licenses	total expended	amount levied	telephone and telegraph taxation	share of payments in lieu of taxes	pupils' fees, share of trailer licenses	total raised	balance at end of year
		1	2	3	4	5	6	7	8	9	10	11
SCHOOL BOARDS		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Elementary Public (specify)												
	30	-	-	-	-	-	-	-	-	-	-	-
	31	-	-	-	-	-	-	-	-	-	-	-
Elementary separate (specify)												
	40	-	-	-	-	-	-	-	-	-	-	-
	41	-	-	-	-	-	-	-	-	-	-	-
	42	-	-	-	-	-	-	-	-	-	-	-
Secondary Public (specify)												
	0	-	-	-	-	-	-	-	-	-	-	-
	1	-	209,601	12,552	222,153	-	-	-	-	-	-	-
Secondary separate (specify)												
	0	-	-	-	-	-	-	-	-	-	-	-
	1	-	209,601	12,552	222,153	-	-	-	-	-	-	-
	2	-	-	-	-	-	-	-	-	-	-	-
1	Total school boards 36	-	1,642,001	82,335	-	1,724,336	1,680,456	33,821	10,059		1,724,336	-

Municipality

CONTINUITY OF RESERVES AND RESERVE FUNDS

Harrow T

For the year ended December 31, 1997.

\$ Balance at the beginning of the year 755,230 Revenues Contributions from revenue fund 212,803 Contributions from capital fund Development Charges Act 67 27,500 Lot levies and subdivider contributions 60 1,900 Recreational land (the Planning Act) 61 Investment income - from own funds - other 1.667 10 11 12 Total revenue 243,870 Expenditures Transferred to capital fund 12,500 14 41,119 15 Transferred to revenue fund Charges for long term liabilities - principal and interest 16 63 21 Total expenditure 22 53,619 Balance at the end of the year for: Reserves 23 869,235 Reserve Funds 76,245 24 25 945,480 Total Analysed as follows: Reserves and discretionary reserve funds: Working funds 26 115,000 Contingencies 27 228,000 Ontario Clean Water Agency funds for renewals, etc - sewer 28 29 45,000 30 Replacement of equipment Sick leave 31 32 Workers' compensation 33 10,000 Capital expenditure - general administration 34 - roads 10,000 - sanitary and storm sewers 36 176,422 - parks and recreation 64 88,049 - library 65 10,000 - other cultural 66 185,000 38 - water - transit 39 - housing 40 - industrial development 41 1,764 - other and unspecified 42 Development Charges Act 68 74,345 Lot levies and subdivider contributions 44 Recreational land (the Planning Act) 46 1,900 Parking revenues 45 Debenture repayment 47 Exchange rate stabilization 48 49 Waterworks current purposes 50 Transit current purposes Library current purposes 52 53 54 55 56 57 58 945,480 Total

# ANALYSIS OF CONSOLIDATED YEAR END BALANCES

Municipality		
	Harrow T	

For the year ended December 31, 1997.

			1	2
			\$	\$
ASSETS				portion of cash no
Current assets				in chartered banks
Cash		1	1,046,297	
Accounts receivable			,, -	
Canada		2	7,849	
Ontario		3	26,682	
Region or county		4	-	
Other municipalities		5	486	
School Boards		6	-	portion of taxes
Waterworks		7	-	receivable for
Other (including unorganized areas)		8	42,822	business taxes
Taxes receivable			.2,022	Dusiness taxes
Current year's levies		9	81,093	
Previous year's levies		10	28,380	
Prior year's levies		11	12,496	
Penalties and interest		12	15,322	
Less allowance for uncollectables (negative)		13	-	
Investments				
Canada		14	-	
Provincial		15	-	
Municipal		16	-	
Other		17	-	
Other current assets		18	13,697	portion of line 20
apital outlay to be recovered in future years		19	16,000	ισι ιαχ saιe / ιαχ resistration
Other long term assets		20	54,572	
teres tong certification	Total	21	1,345,696	
	iotai	- 'L	1,373,070	

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# ANALYSIS OF CONSOLIDATED YEAR END BALANCES

Municipality	
	Harrow T

For the year ended December 31, 1997.

LIADULITIES			portion of loans not
LIABILITIES			from chartered banks
Current Liabilities Temporary loans - current purposes			
	22	-	-
- capital - Ontario	23	-	
- Canada	24	-	
- Other	25	-	
Accounts payable and accrued liabilities  Canada	26	5,286	
Ontario	27	2,405	
Region or county	28	275	
Other municipalities	29	162,001	
School Boards	30	-	
Trade accounts payable	31	70,920	
Other	32	-	
Other current liabilities	33	-	
Net long term liabilities			
Recoverable from the Consolidated Revenue Fund			
- general tax rates	34	-	
- special area rates and special charges	35	-	
- benefitting landowners	36	16,000	
- user rates (consolidated entities)	37	-	
Recoverable from Reserve Funds	38	-	
Recoverable from unconsolidated entities	39	-	
Less: Own holdings (negative)	40	-	
Reserves and reserve funds	41	945,480	
Accumulated net revenue (deficit)		·	
General revenue	42	66,984	
Special charges and special areas (specify)			
<del></del>	43	-	
	44	-	
	45	-	
	46	-	
Consolidated local boards (specify)			
Transit operations	47	-	
Water operations	48	58,942	
Libraries	49	-	
Cemetaries	50	-	
Recreation, community centres and arenas	51	17,403	
	52	-	
	53	-	
	54	-	
<del></del>	55	-	
Region or county	56	-	
School boards	57	-	
Unexpended capital financing / (unfinanced capital outlay)	58	_	
	Total 59	1,345,696	
	10tat 39	1,343,090	

Municipality
Harrow T

STATISTICAL DATA

For the year ended December 31, 1997.

For the year ended December 31, 1997.						
						1
1. Number of continuous full time employees as at December 31						
Administration					1	1
Non-line Department Support Staff					2	2
Fire					3	-
Police					4	-
Transit					5	-
Public Works					6	2
Health Services					7	-
Homes for the Aged					8	-
Other Social Services					9	-
Parks and Recreation					10	3
Libraries					11	-
Planning					12	-
				Total	13	8
					continuous full	
					time employees December 31	
					1	other 2
2. Total expenditures during the year on:					\$	\$
Wages and salaries				14	318,680	168,448
Employee benefits				15		10,089
Employee Schemo					,555	· · · · · · · · · · · · · · · · · · ·
						1 \$
Reductions of tax roll during the year (lower tier municipalities only)						
Cash collections: Current year's tax					16	2,822,272
Previous years' tax					17	90,658
Penalties and interest					18	20,626
				Subtotal	19	2,933,556
Discounts allowed					20	-
Tax adjustments under section 362 and 263 of the Municipal Act						
- amounts added to the roll (negative)					22	
- amounts written off					23	
Tax adjustments under sections 465, 495 and 496 of the Municipal Act						
- recoverable from upper tier and school boards						
					24	
- recoverable from general municipal revenues					25	
Transfers to tax sale and tax registration accounts					26	
The Municipal Elderly Residents' Assistance Act - reductions					27	
- refunds					28	
Other (specify)					80	
			Total reductions		29	
Amounts added to the tax roll for collection purposes only					30	
Business taxes written off under subsection 441(1) of the Municipal Act					81	
						1
4. Tax due dates for 1997 (lower tier municipalities only)						
Interim billings: Number of installments					31	2
Due date of first installment (YYYYMMDD)					32	19,970,228
Due date of last installment (YYYYMMDD)					33	19,970,531
Final billings: Number of installments					34 35	10.070.721
Due date of first installment (YYYYMMDD)					36	19,970,731
Due date of last installment (YYYYMMDD)					36	19,971,031 \$
Supplementary taxes levied with 1998 due date					37	-
• • • • • • • • • • • • • • • • • • • •						
5. Projected capital expenditures and long term						
financing requirements as at December 31					_	
					erm financing require	
			gross	approved by the O.M.B.	submitted but not yet approved by	forecast not yet submitted to the
		.=	expenditures	or Concil	O.M.B. or Council	O.M.B or Council
<b>.</b>		ſ	1 \$	2	3 \$	4 \$
Estimated to take place				\$		
in 1998		58	-	-	-	-
in 1999		59	-	-	-	-
in 2000		60	-	-	-	-
in 2001 in 2002		61 62	-	-	-	-
III 2002	Total	63	-	-	-	-
	1000					

Municipality

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,						
				_	balance of fund	loans outstanding
					1 \$	2 \$
Ontario Home Renewal Plan trust fund at year end				82	-	· ·
7. Analysis of direct water and sewer billings as at December 31						
			number of residential	1997 billings residential	all other	computer use
			units	units	properties	only
Water			1	2 \$	3 \$	4
In this municipality	9	39	928	204,858	95,385	
In other municipalities (specify municipality)	•	"⊢	720	204,030	73,303	
	4	10	-	-	-	-
	4	<b>1</b> 1	-	-	-	-
	4	12	-	-	-	-
	4	13	-	-	-	-
	6	54	-	-	-	-
			number of	1997 billings		
			residential units	residential units	all other properties	computer use only
			1	2	3	4
Sewer				Ś	\$	
In this municipality	4	14	928	112,672	42,291	
In other municipalities (specify municipality)	4	<b>1</b> 5	_	_	_	_
		16	-	-	-	-
		17	-	_	-	-
		18	-	-	-	-
	6	55	-	-	-	-
			•	Ī	water	sewer
				-	1	2
Number of residential units in this municipality receiving municipal water				-		
and sewer services but which are not on direct billing				66	-	-
8. Selected investments of own sinking funds as at December 31				other		
			own	municipalities,		
			municipality	school boards	Province	Federal
			1 \$	2 \$	3 \$	4 \$
Own sinking funds	я	33	-	-	-	· · ·
OWIT SHIKING TUNGS	•	″ <u>_</u>				
9. Borrowing from own reserve funds						1
					1	\$
Loans or advances due to reserve funds as at December 31					84	-
10. Joint boards consolidated by this municipality						
					this municipality's	
				contribution	share of	for
			total board expenditure	from this municipality	total municipal contributions	computer use only
		г	1	2	3	4
			\$	\$	%	•
name of joint boards						
	5	53	-	-	-	-
		54	-	-	-	-
		55	-	-	-	-
		56	-	-	-	-
	5	57	-	-	-	-
11. Applications to the Ontario Municipal Board or to Council			tile drainess			
			tile drainage, shoreline assist-			
			ance, downtown revitalization,	other	other	
			electricity	submitted	submitted	
		_	gas, telephone	to O.M.B.	to Council	total
			1 \$	2 \$	4 \$	3 \$
Approved but not financed as at December 31, 1996	6	57	-	-	-	· · · · · · · · · · · · · · · · · · ·
Approved in 1997		58	-	-	-	-
Financed in 1997	6	59	-	-	-	-
No long term financing necessary	7	70	-	-	-	-
Approved but not financed as at December 31, 1997	7	71	-	-	-	-
Applications submitted but not approved as at Decemeber 31, 1997	7	72	-	-	-	-
12. Forecast of total revenue fund expenditures			2004			2004
	****					2004
	2000	_	2001	2002 3	2003	
	2000 1 \$		2 \$	3 \$	2003 4 \$	5 \$
	1	<u></u>	2	3	4	5
	1 \$		2 \$	3 \$	4 \$	5
13. Municipal procurement this year	1 \$		2 \$	3 \$	4 \$ -	5 \$ -
13. Municipal procurement this year	1 \$		2 \$	3 \$	4 \$	5
	1 \$		2 \$	3 \$	4 \$ -	5 \$ -
13. Municipal procurement this year  Total construction contracts awarded  Construction contracts awarded at \$100,000 or greater	1 \$		2 \$	3 \$	1	5 \$ - 2 \$
Total construction contracts awarded	1 \$		2 \$	3 \$ -	1 -	2 \$