## 1997 FINANCIAL INFORMATION RETURN

MUNICIPAL CODE: 59019<br>MUNICIPALITY OF: Emo Tp

1997 FINANCIAL INFORMATION RETURN

ANALYSIS OF REVENUE FUND
REVENUES
For the year ended December 31, 1997.

|  | Total <br> Revenue | Upper <br> Tier <br> Purposes | School <br> Board <br> Purposes | Own <br> Purpose |
| :---: | :---: | :---: | :---: | :---: |
|  | 1 | 2 | 3 | 4 |

## TAXATION

Taxation from schedule 2LTxx or requistions from schedule 2UT

Direct water billings on ratepayers
-- own municipality
-- other municipalities
Sewer surcharge on direct water billings
-- own municipality
-- other municipalities

PAYMENTS IN LIEU OF TAXATION
Canada
Canada Enterprises
Ontario
The Municipal Tax Assistance Act
The Municipal Act, section 157
Other
Ontario Enterprises
Ontario Housing Corporation
Ontario Hydro
Liquor Control Board of Ontario
Other
Municipal enterprises
Other municipalities and enterprises

ONTARIO NON-SPECIFIC GRANTS
Ontario Municipal Support Grant
$\qquad$

REVENUES FOR SPECIFIC FUNCTIONS
Ontario specific grants
Canada specific grants
Other municipalities - grants and fees
Fees and service charges

## OTHER REVENUES

Trailer revenue and licences
Licences and permits
Fines
Penalties and interest on taxes
Investment income - from own funds
other
Sales of publications, equipment, etc
Contributions from capital fund
Contributions from reserves and reserve funds
Contributions from non-consolidated entities

Municipality

|  |  |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  |  |  |  |
| Emo Tp |  |  |  |
| Total | Upper | School |  |
| Revenue | Tier | Burposes | Purposes |


| 1 | 826,058 | - | 423,994 | 402,065 |
| :---: | :---: | :---: | :---: | :---: |
| 2 | 137,590 | - |  | 137,590 |
| 3 | - | - |  | - |
| 4 | 40,025 | - |  | 40,025 |
| 5 | - | - |  | - |
| 6 | 1,003,673 | - | 423,994 | 579,679 |


| 7 | - | - | - | - |
| :---: | :---: | :---: | :---: | :---: |
| 8 | 5,631 | - | - | 5,631 |
| 9 | 8,644 | - |  | 8,644 |
| 10 | 1,725 | - |  | 1,725 |
| 11 | - | - |  | - |
| 12 | 7,900 | - | 4,213 | 3,687 |
| 13 | 272 | - | - | 272 |
| 14 | 1,122 | - | - | 1,122 |
| 15 | - | - | - | - |
| 16 | 334 | - | - | 334 |
| 17 | - | - | - | - |
| 18 | 25,628 | - | 4,213 | 21,415 |


| 60 | 391,924 |  |  | 391,924 |
| :---: | :---: | :---: | :---: | :---: |
| 61 | - |  |  | - |
| 69 | 391,924 |  |  | 391,924 |


| 29 | 62,034 |  |  | 62,034 |
| :---: | :---: | :---: | :---: | :---: |
| 30 | 3,450 |  |  | 3,450 |
| 31 | 51,277 |  |  | 51,277 |
| 32 | 298,623 |  |  | 298,623 |
| 33 | 415,384 |  |  | 415,384 |


| 34 | - |  |  | - |
| :---: | :---: | :---: | :---: | :---: |
| 35 | 5,822 | - | - | 5,822 |
| 37 | - |  |  | - |
| 38 | 12,021 |  |  | 12,021 |
| 39 | - |  |  | - |
| 40 | 23,617 |  |  | 23,617 |
| 42 | - |  |  | - |
| 43 | - |  |  | - |
| 44 | - |  |  | - |
| 45 | - |  |  | - |
| 46 | - |  |  | - |
| 47 | - |  |  | - |
| 48 | - |  |  | - |
| 50 | 41,460 | - | - | 41,460 |
| 51 | 1,878,069 | - | 428,207 | 1,449,862 |

Municipality
ANALYSIS OF TAXATION
For the year ended December 31, 1997.


Municipality
ANALYSIS OF TAXATION
For the year ended December 31, 1997.

|  | LOCAL TAXABLE ASSESSMENT |  |  |  | MILL RATES |  | TAXES LEVIED |  |  | SUPPLEMENTARY TAXES |  |  | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | MAID | residential and farm | commercial and industrial | business | residential and farm | commercial, industrial and business | residential and farm | commercial and industrial | business | residential and farm | commercial and industrial | business | $\begin{gathered} \text { total } \\ \text { columns } 6 \text { to } 11 \end{gathered}$ |
| II. Upper tier purposes |  |  |  |  |  |  |  |  |  |  |  |  |  |
| General | 0 | - | - |  |  |  |  |  |  |  |  |  |  |
| Subtotal Levied By Mill Rate | 0 | - | - |  |  |  |  |  |  |  |  |  |  |
| Share Of Telephone And Telegraph Taxation | 0 | - | - |  |  |  |  |  |  |  |  |  |  |
| Subtotal Special Charges On Tax Bills | 0 | - | - |  | - |  |  |  |  |  |  |  |  |
| Total Taxation | 0 | - | - |  | - |  | - | - |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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|  |  |  |  |  |  |  |  |  |  |  |  |  |  |


|  | LOCAL TAXABLE ASSESSMENT |  |  | MILL RATES |  | TAXES LEVIED |  |  | SUPPLEMENTARY TAXES |  |  | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MAID | residential and farm | commercial and industrial | business | residential and farm | commercial, industrial and business | residential and farm | commercial and industrial | business | residential and farm | commercial and industrial | business | total columns 6 to 11 |

III. School board purposes
Elementary public

| General | 0 | 540,609 | 124,848 | 25,250 |
| :--- | :--- | ---: | ---: | ---: |
| Share Of Telephone And Telegraph Taxation | 0 | $\cdot$ | $\cdot$ | - |
| Total Taxation | 0 | - | - | - |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |


| Elementary separate |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General | 0 | 35,285 | 16,732 | 2,075 | 297.670000 | 350.200000 | 10,503 | 5,859 | 727 |  | 42 |  | 17,131 |
| Share Of Telephone And Telegraph Taxation | 0 | - | - | - | - |  | - | 2,196 | - | - | - |  | 2,196 |
| Total Taxation | 0 | - | - | - | - | - | 10,503 | 8,055 | 727 | - | 42 | - | 19,327 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Secondary public |  |  |  |  |  |  |  |  |  |  |  |  |  |
| General | 0 | 575,894 | 141,580 | 27,325 | 216.170000 | 254.320000 | 124,491 | 36,007 | 6,949 | 1,670 | 162 |  | 169,279 |
| Share Of Telephone And Telegraph Taxation | 0 | - |  | - |  |  | - | 9,931 | - | - |  |  | 9,931 |
| Total Taxation | 0 | - | - | - | - | - | 124,491 | 45,938 | 6,949 | 1,670 | 162 | - | 179,210 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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|  |  |  |  |  |  |  |  |  |  |  |  |  |  |

## Public consolidated

| General | 0 | $\cdot$ | - | - |
| :--- | :--- | :--- | :--- | ---: |
| Share Of Telephone And Telegraph Taxation | 0 | $\cdot$ | - | - |
| Total Taxation | 0 | - | - | - |
|  |  |  |  |  |


| - | - |
| ---: | ---: |
| - | - |
| - | - |
|  |  |


| $\cdot$ | $\cdot$ | - |
| ---: | ---: | ---: |
| $\cdot$ | $\cdot$ | - |
| - | - | - |
|  |  |  |


| - | $\cdot$ | $\cdot$ |
| ---: | ---: | ---: | ---: |
| $\cdot$ | $\cdot$ | $\cdot$ |
| - | $\cdot$ | $\cdot$ |
|  |  | $\cdot$ |
|  |  |  |

Municipality
ANALYsIS OF TAXATION
For the year ended December 31, 1997.

| LOCAL TAXABLE ASSESSMENT |  |  |  | MILL RATES |  | TAXES LEVIED |  |  | SUPPLEMENTARY TAXES |  |  | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MAID | residential and farm | commercial and industrial | business | residential and farm | commercial, industrial and business | residential and farm | commercial and industrial | business | residential and farm | commercial and industrial | business | $\begin{gathered} \text { total } \\ \text { columns } 6 \text { to } 11 \end{gathered}$ |
| 0 | - | - |  | - | - | - | - |  | - | - |  |  |
| 0 |  |  |  |  | - | - | - |  |  | - |  |  |
| 0 | - | - | - | - | - | - | - |  | - | - | - | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |

## Separate consolidated



LEVIES ON SUPPORTING MUNICIPALITIES


LEVIES ON SUPPORTING MUNICIPALITIES

| Municipalities which support the upper tier | Municipal Code |  | LEVIES ON SUPPORTING MUNICIPALITIES |  |  |  |  |  |  |  |  | RECT BILLINGS ON RATEPA |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | levy for general purposes * | levies for special purposes (please specify |  |  |  | Payments in lieu of taxes | Telephone \& Telegraph taxation | share of supplementary taxes | total levies | water service charges |  | sewer service charges |  |
|  |  |  |  |  |  |  |  |  |  |  |  | residences | all other properties | residences | all other properties |
|  |  |  | $\$$ | $\$$ | $\$$ | $\$$ | $\begin{gathered} 17 \\ \$ \end{gathered}$ | $\begin{gathered} 20 \\ \$ \end{gathered}$ | $\begin{gathered} \hline 21 \\ \$ \end{gathered}$ | $\$$ | $\$$ | $\$$ | $\begin{aligned} & \hline 10 \\ & \$ \end{aligned}$ | $\begin{gathered} 11 \\ \$ \end{gathered}$ | $\begin{gathered} \hline 12 \\ \$ \end{gathered}$ |
|  |  | 36 |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 37 |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 38 |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 39 |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 40 |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 41 |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 42 |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 43 |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 44 |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 45 |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 46 |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Total | 47 | \#N/A | \#N/A | \#N/A | \#N/A | \#N/A | \#N/A | \#N/A | \#N/A | \#N/A | \#N/A | \#N/A | \#N/A | \#N/A |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

1997 FINANCIAL INFORMATION RETURN

## ANALYSIS OF CURRENT REVENUE FOR SPECIFIC FUNCTION

Municipality


For the year ended December 31, 1997.

For the year ended December 31, 1997


## 1997 FINANCIAL INFORMATION RETURN

Municipality
ANALYSIS OF CAPITAL OPERATION
For the year ended December 31, 1997.

|  |  |  |
| :--- | :--- | :--- |
|  |  |  |
|  |  |  |

# 1997 FINANCIAL INFORMATION RETURN 

## ANALYSIS OF CAPITAL GRANTS AND OWN EXPENDITURES

For the year ended December 31, 1997


1997 FINANCIAL INFORMATION RETURN

## ANALYSIS OF NET LONG TERM LIABILITIES BY FUNCTION

For the year ended December 31, 1997.

|  |  |  |
| :---: | :---: | :---: |
| General Government | 1 | - |
| Protection to Persons and Property |  |  |
| Fire | 2 | - |
| Police | 3 | - |
| Conservation Authority | 4 | - |
| Protective inspection and control | 5 | - |
| Emergency measures | 6 | - |
|  | Subtotal 7 | - |
| Transportation services |  |  |
| Roadways | 8 | - |
| Winter Control | 9 | - |
| Transit | 10 | - |
| Parking | 11 | - |
| Street Lighting | 12 | - |
| Air Transportation | 13 | - |
| -- | 14 | - |
|  | Subtotal 15 | - |
| Environmental services |  |  |
| Sanitary Sewer System | 16 | - |
| Storm Sewer System | 17 | - |
| Waterworks System | 18 | - |
| Garbage Collection | 19 | - |
| Garbage Disposal | 20 | - |
| Pollution Control | 21 | - |
| -- | 22 | - |
|  | Subtotal 23 | - |
| Health Services |  |  |
| Public Health Services | 24 | - |
| Public Health Inspection and Control | 25 | - |
| Hospitals | 26 | - |
| Ambulance Services | 27 | - |
| Cemeteries | 28 | - |
| -- | 29 | - |
|  | Subtotal 30 | - |
| Social and Family Services |  |  |
| General Assistance | 31 | - |
| Assistance to Aged Persons | 32 | - |
| Assitance to Children | 33 | - |
| Day Nurseries | 34 | - |
| -- | 35 | - |
|  | Subtotal 36 | - |
| Recreation and Cultural Services |  |  |
| Parks and Recreation | 37 | - |
| Libraries | 38 | - |
| Other Cultural | 39 | - |
|  | Subtotal 40 | - |
| Planning and Development |  |  |
| Planning and Development | 41 | - |
| Commercial and Industrial | 42 | - |
| Residential Development | 43 | - |
| Agriculture and Reforestation | 44 | - |
| Tile Drainage and Shoreline Assistance | 45 | - |
| -- | 46 | - |
|  | Subtotal 47 | - |
| Electricity | 48 | - |
| Gas | 49 | - |
| Telephone | 50 | - |
|  | Total 51 | - |

1997 FINANCIAL INFORMATION RETURN

ANALYSIS OF LONG TERM
LIABILITIES AND COMMITMENTS
Municipality

For the year ended December 31, 1997.

|  |  |  | $1$ |
| :---: | :---: | :---: | :---: |
| 1. Calculation of the Debt Burden of the Municipality All debt issued by the municipality, predecessor municipalities and consolidated entities <br> :To Ontario and agencies |  |  |  |
| : To Canada and agencies |  | 2 | - |
| : To other |  | 3 | - |
|  | Subtotal | 4 | - |
| Plus: All debt assumed by the municipality from others |  | 5 | - |
| Less: All debt assumed by others |  |  |  |
| :Schoolboards |  | 7 | - |
| :Other municipalities |  | 8 | - |
|  | Subtotal | 9 | - |
| Less: Ontario Clean Water Agency debt retirement funds <br> - sewer |  |  |  |
| - water |  | 11 | - |
| Own sinking funds (actual balances) |  |  |  |
| - enterprises and other |  | 13 | - |
|  | Subtotal | 14 | - |
|  | Total | 15 | - |
| Amount reported in line 15 analyzed as follows: |  |  |  |
| Sinking fund debentures |  | 16 | - |
| Installment (serial) debentures |  | 17 | - |
| Long term bank loans |  | 18 | - |
| Lease purchase agreements |  | 19 | - |
| Mortgages |  | 20 | - |
| Ontario Clean Water Agency |  | 22 | - |
| Long term reserve fund loans |  | 23 | - |
| -- |  | 24 | - |
|  |  |  | \$ |
| 2. Total debt payable in foreign currencies (net of sinking fund holdings) |  |  |  |
| U.S. dollars - Canadian dollar equivalent included in line 15 above |  | 25 | - |
| - par value of this amount in U.S. dollars |  | 26 | - |
| Other - Canadian dollar equivalent included in line 15 above |  | 27 | - |
| - par value of this amount in |  | 28 | $\cdot$ |
|  |  |  | \$ |
| 3. Interest earned on sinking funds and debt retirement funds during the year |  |  |  |
| Ontario Clean Water Agency - sewer |  | 30 | - |
| - water |  | 31 | - |
| 4. Actuarial balance of own sinking funds at year end |  | \$ |  |
|  |  | 32 | - |
|  |  |  | \$ |
| 5. Long term commitments and contingencies at year end |  |  |  |
| Total liability for accumulated sick pay credits |  | 33 | 31,799 |
| Total liability under OMERS plans |  |  |  |
|  |  | 34 | - |
| - actuarial deficiency |  | 35 | $\cdot$ |
| Total liability for own pension funds |  |  |  |
| - actuarial deficiency |  | 37 | $\cdot$ |
| Outstanding loans guarantee |  | 38 | $\cdot$ |
| Commitments and liabilities financed from revenue, as approved by the Ontario Municipal Board or Counci, as the case may be |  |  |  |
| - university support |  | 40 | $\cdot$ |
| - leases and other agreements |  | 41 | $\cdot$ |
| Other (specify) |  | 42 | $\cdot$ |
| -- |  | 43 | $\cdot$ |
| $\cdots$ |  | 44 | - |
|  | Total | 45 | 31,799 |

ANALYSIS OF LONG TERM LIABILITIES AND COMMITMENTS

Municipality
Municipality

For the year ended December 31, 1997.


## 1997 FINANCIAL INFORMATION RETURN

CONTINUITY OF UPPER TIER AND SCHOOL BOARD LEVIES


For the year ended December 31, 1997.


1997 FINANCIAL INFORMATION RETURN

CONTINUITY OF UPPER TIER AND SCHOOL BOARD LEVIES
Municipality

For the year ended December 31, 1997.


CONTINUITY OF RESERVES AND RESERVE FUNDS

Municipality
Municipality

For the year ended December 31, 1997.

|  |  | $\$$ |
| :---: | :---: | :---: |
| Balance at the beginning of the year | 1 | 871,909 |
| Revenues |  |  |
| Contributions from revenue fund | 2 | 231,480 |
| Contributions from capital fund | 3 | - |
| Development Charges Act | 67 | - |
| Lot levies and subdivider contributions | 60 | - |
| Recreational land (the Planning Act) | 61 | - |
| Investment income - from own funds | 5 | 3,305 |
| - other | 6 | 780 |
| -- | 9 | - |
| -- | 10 | - |
| -- | 11 | - |
| .- | 12 | - |
|  | Total revenue 13 | 235,565 |
| Expenditures |  |  |
| Transferred to capital fund | 14 | 10,982 |
| Transferred to revenue fund | 15 | - |
| Charges for long term liabilities - principal and interest | 16 | - |
| -- | 63 | - |
| -- | 20 | - |
| -- | 21 | - |
|  | Total expenditure 22 | 10,982 |
|  |  |  |
| Balance at the end of the year for: |  |  |
| Reserves | 23 | 771,463 |
| Reserve Funds | 24 | 325,029 |
|  | Total 25 | 1,096,492 |
| Analysed as follows: |  |  |
| Reserves and discretionary reserve funds: |  |  |
| Working funds | 26 | 532,463 |
| Contingencies 27 |  |  |
| Ontario Clean Water Agency funds for renewals, etc - sewer |  |  |
| - water | 29 | - |
| Replacement of equipment | 30 | - |
| Sick leave | 31 | 36,375 |
| Insurance | 32 | - |
| Workers' compensation | 33 | - |
| Capital expenditure - general administration | 34 | - |
| - roads | 35 | - |
| - sanitary and storm sewers | 36 | 279,810 |
| - parks and recreation | 64 | - |
| - library | 65 | 2,727 |
| - other cultural | 66 | - |
| - water | 38 | 118,332 |
| - transit | 39 | - |
| - housing | 40 | - |
| - industrial development | 41 | - |
| - other and unspecified | 42 | 126,785 |
| Development Charges Act | 68 | - |
| Lot levies and subdivider contributions | 44 | - |
| Recreational land (the Planning Act) | 46 | - |
| Parking revenues | 45 | - |
| Debenture repayment | 47 | - |
| Exchange rate stabilization | 48 | - |
| Waterworks current purposes | 49 | - |
| Transit current purposes | 50 | - |
| Library current purposes | 51 | - |
| -- | 52 | - |
| -- | 53 | - |
| .- | 54 | - |
| -- | 55 | - |
| .- | 56 | - |
| -- | 57 | - |
|  | Total 58 | 1,096,492 |

1997 FINANCIAL INFORMATION RETURN

## ANALYSIS OF CONSOLIDATED YEAR END BALANCES

For the year ended December 31, 1997.


## ANALYSIS OF CONSOLIDATED YEAR END BALANCES

For the year ended December 31, 1997.

| LIABILITIES | 22 |  | portion of loans not from chartered banks |
| :---: | :---: | :---: | :---: |
| Current Liabilities |  |  |  |
| Temporary loans - current purposes |  | - | - |
| - capital - Ontario |  | 23 | - |  |
| - Canada | 24 | - |  |
| - Other | 25 | - |  |
| Accounts payable and accrued liabilities |  |  |  |
| Canada | 26 | - |  |
| Ontario | 27 | - |  |
| Region or county | 28 | - |  |
| Other municipalities | 29 | - |  |
| School Boards | 30 | 4,748 |  |
| Trade accounts payable | 31 | 24,089 |  |
| Other | 32 | - |  |
| Other current liabilities | 33 | - |  |
|  |  |  |  |
| Net long term liabilities |  |  |  |
| Recoverable from the Consolidated Revenue Fund |  |  |  |
| - special area rates and special charges | 35 | - |  |
| - benefitting landowners | 36 | - |  |
| - user rates (consolidated entities) | 37 | - |  |
| Recoverable from Reserve Funds | 38 | - |  |
| Recoveralble from unconsolidated entities | 39 | - |  |
| Less: Own holdings (negative) | 40 | - |  |
| Reserves and reserve funds | 41 | 1,096,492 |  |
| Accumulated net revenue (deficit) |  |  |  |
| General revenue | 42 | 120,736 |  |
| Special charges and special areas (specify) |  |  |  |
| -- | 43 | - |  |
| -- | 44 | - |  |
| -- | 45 | - |  |
| -- | 46 | - |  |
| Consolidated local boards (specify) |  |  |  |
| Transit operations | 47 | - |  |
| Water operations | 48 | 17,140 |  |
| Libraries | 49 | 12,601 |  |
| Cemetaries | 50 | 9,447 |  |
| Recreation, community centres and arenas | 51 | 76,959 |  |
| -- | 52 | 42,158 |  |
| -- | 53 | - |  |
| -- | 54 | - |  |
| -- | 55 | - |  |
| Region or county | 56 | - |  |
| School boards | 57 | 77 |  |
| Unexpended capital financing / (unfinanced capital outlay) | 58 | 55,674 |  |
|  | 59 | 1,459,967 |  |

1997 FINANCIAL INFORMATION RETURN

STATISTICAL DATA
Municipality

For the year ended December 31, 1997


1997 FINANCIAL INFORMATION RETURN

STATISTICAL DATA $\qquad$
For the year ended December 31, 1997.

12. Forecast of total revenue fund expenditures

| 2000 | 2001 | 2002 | 2003 | 2004 |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 2 | 3 | 4 | 5 |
| $\$$ | $\$$ | $\$$ | $\$$ | $\$$ |
| $1,600,000$ | $1,630,000$ | $1,665,000$ | $1,698,000$ | $1,732,000$ |

[^0]Total construction contracts awarded
Construction contracts awarded at $\$ 100,000$ or greater



[^0]:    13. Municipal procurement this year
