Ministry of Education

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2017: B8

Directors of Education MEMORANDUM TO:

FROM: Joshua Paul

Assistant Deputy Minister

Capital and Business Support Division

DATE: June 21, 2017

SUBJECT: Grants for Student Needs (GSN) 2017-18 - Capital

Addendum

I am writing to provide you with additional information about the Ministry of Education's capital funding for school boards for the 2017–18 school year. This memorandum provides additional information about capital programs that were not included in Memorandum 2017:B04 Grants for Student Needs (GSN) 2017-18.

This memo will outline school board capital allocations for a number of funding programs, provide details regarding opportunities for boards to apply for specific capital project funding approvals and introduce a new annual board report summary report for capital.

School Board Capital Allocations

School Renewal

On April 12, 2017, the ministry announced that it would continue to invest approximately \$1.4 billion in school renewal funding in 2017-18 to keep schools across Ontario in a state of good repair. This includes \$1.0 billion in School Condition Improvement (SCI) funding and an additional \$40 million for the School Renewal Allocation (SRA), bringing total SRA funding to approximately \$357 million. As part of the \$1.0 billion investment in SCI for 2017-18, the ministry introduced a \$200 million Greenhouse Gas Reduction Fund (GGRF) to support the reduction of greenhouse gas emissions from facilities in the education sector.

Additional details about SCI, SRA and GGRF funding can be found in Memorandum 2017:SB08 Renewal & Greenhouse Gas Reduction Funding for the 2017-18 School Year.

Temporary Accommodation

The Ministry introduced a new allocation in 2010–11 to address the estimated annual cost of temporary accommodation previously charged to boards' New Pupil Places Grant. This approach will continue in 2017–18 with up to \$40 million based upon a combination of expected lease costs reported by a board and a model of portable need activity. This funding may be used for portable moves, leases, and purchases, as well as for lease costs for permanent instructional space and will be flowed as expenses are reported through the Education Financial Information System (EFIS).

The portable funding model is based on a three-year history of school specific portable counts as reported in the School Facilities Inventory System (SFIS). Where boards had net board-wide additional portables, these were modelled as new portable purchases at \$120,000 per portable. Where boards had additional portables at schools offset by decreased portables at other schools, these were modelled as portable relocations at \$30,000 per portable. For example, if a board averaged 8 portable additions and 5 portable removals over the three-year history, the Temporary Accommodation allocation was calculated as \$510,000 (3 portable purchases at \$120,000 each and 5 portable relocations at \$30,000 each). In order to ensure fair and accurate temporary accommodation funding in future years, it is recommended that boards reflect any changes to their portable inventory in SFIS before January 31st each year.

As introduced in 2016-17, unspent funds of a board's Temporary Accommodation allocation from the previous year will be carried forward and placed in deferred revenue for spending on temporary accommodation.

Expected lease costs are calculated by summing the board's Revised Estimates for Portable Leasing Costs and Operating Lease Cost for Instructional Space. As a reminder, pursuant to section 171 of the Education Act, boards are required to seek Minister's approval prior to leasing space to/from colleges or universities for the purposes of pupil accommodation. Please refer to Appendix A for the board-by-board allocations.

Capital Planning Capacity

The Capital Planning Capacity (CPC) program, which was originally announced in memorandum 2015: B03 to support school boards undertake a range of capital planning-related activities, will continue into the 2017-18 school year. The Ministry has allocated \$8.3 million in total to the CPC program as follows:

- \$8.1 million to support Capacity Building and Data Management initiatives
- \$200,000 to encourage the development of more joint-use schools

Capacity Building and Data Management

Funds have been allocated using the same methodology as in the 2015-16 and 2016-17 school years. Please refer to Appendix B for the board-by-board allocations.

As a reminder, Capacity Building funding is intended to:

- Ensure boards develop capital plans to effectively right-size and manage excess capacity in their schools;
- Support boards to undertake accommodation review processes;
- Identify and develop potential facility partnership opportunities in underutilized schools that have been deemed by the board as being viable to support such arrangements; and
- Provide support to hire third-party mediation services to facilitate municipal/board planning discussions and to support cooperative planning.

Data Management funds are intended to specifically support the hiring of additional resources for:

- VFA.facility updates; and
- School Facilities Inventory System updates.

Please see the *Capital Project Funding Programs* section for Information regarding the Joint-use Seed Funding Program.

Community Hubs: Minor Retrofits and Accessibility Funding

In 2017-18, the ministry will continue to provide \$50 million to support the Community Hubs: Minor Retrofit and Accessibility Initiative. Please refer to Appendix C for the board-by-board allocations. Boards continue to use this funding to:

- retrofit available school space into space for use by new community partner(s) or to expand existing community hub spaces in schools, or
- improve the accessibility of a school to enable use by a broader range of community partners.

Note that school boards are now permitted to use this funding to enhance the accessibility of schools for community programs that operate exclusively after regular school day hours.

This funding allocation will be reflected in the 2017-18 Revised Estimates.

Capital Project Funding Programs

Capital Priorities Funding

Since the Capital Priorities Grant program began in 2010, the Ministry has allocated over \$3.0 billion in capital funding for the construction of new schools, permanent additions, renovations and school purchases.

The Ministry will continue to invest annually in school board capital grants through the Capital Priorities Program. The program serves as the primary means for funding school capital projects required to address accommodation pressures, replace facilities in poor repair, support the consolidation of underutilized facilities, and provide facilities for French language rights holders in under-served areas of the province.

Capital Priorities grants are awarded based on business cases submitted by school boards. Boards are reminded that priority approval will be given to Joint-Use School proposals. Please see the **Joint-Use Seed Funding Program** below for further information.

Note, effective the 2016-17 school year, elementary and secondary construction benchmarks have been increased to \$1,999.09 and \$2,180.84 respectively.

Land Priorities Funding

The ministry will invest up to \$60 million in land purchases through the Land Priorities program. The program provides funding to school boards to support their priority land requirements.

School boards that are eligible for Education Development Charges (EDC) are expected to generate land funding through taxing new development for new schools that are required due to residential growth related accommodation pressures.

Early Years Capital

In 2016, the government announced its five year commitment to support access to licensed child care for 100,000 additional children aged 0 – 4 over the next five years, so that more working families can find quality, affordable care. As a first step in supporting the creation of 100,000 new licensed child care spaces across Ontario, \$65.5 million was allocated to school boards as part of the 2016 Fall Economic Statement to create approximately 3,400 additional child care spaces in schools.

Details regarding the new Early Years Capital Program (EYCP), which includes all school-based child care and child and family program capital, can be found in Memorandum 2017:B06 Request for Early Years Capital Program Funding Submissions. The EYCP will offer School Boards and Consolidated Municipal Service Managers (CMSMs) and District Social Services Administration Boards (DSSABs) with an opportunity to identify their school-based early years specific accommodation needs.

Community Hubs: Replacement Space Funding

For the 2017-18 school year, the ministry has funding available to support the capital costs of relocating an existing community hub from one school (operating or non-operating) to another in circumstances where the original school is:

- o To be closed or sold, or
- Facing enrolment pressure.

In situations where the original school is facing enrolment pressure, Replacement Space Funding will be restricted to schools where the footprint cannot be expanded.

Funding will be allocated on a business case basis, jointly submitted by both a school board and the community hub. Business case details will be included in the rollout of the 2017 Capital Priorities program. The deadline for Replacement Space Funding requests will align with Capital Priorities.

Community hubs that align with the priorities and goals of the ministry (e.g., child and family programs, child mental health, French language services, post-secondary programs, etc.) will be prioritized. Any community hub that provides competing educational services is not eligible for Replacement Space funding.

Joint-Use Seed Funding Program

The ministry is providing these funds to encourage the development of more joint-use schools between two or more school boards. In the Capital Priorities Grant program, priority approval will be granted for Joint-Use School proposals. As announced in Memorandum **2016:B17** dated October 12, 2016, the Joint-Use Schools Seed Funding program is available to school boards over the next two years, on a first-come, first-served basis. Successful applicants will receive \$20,000 in operating funding, per school board, to support the development of a joint-use school project. The ministry will accept applications any time during the school year.

School Board Capital Summary

The ministry is introducing a new public document to provide a summary of board specific capital information. This document is intended to replace the capital section formerly included in the annual Grants for Student Needs Projections document and includes current and historical information regarding funding, projects, condition assessments and school spaces.

The 2016-17 School Board Capital Summary can be found on the Capital Policy and Programs Branch's website at https://efis.fma.csc.gov.on.ca/faab/CapitalPrograms.htm.

Key Contacts

We thank you for your ongoing co-operation. If you have any questions or require additional information, please contact the Capital Analyst assigned to your board (Appendix D provides contact details) or Colleen Hogan, Director, Capital Policy and Programs Branch at (416) 325-1705 or Colleen.Hogan@ontario.ca.

Original signed by:

Joshua Paul Assistant Deputy Minister Capital and Business Support Division

cc: Senior Business Officials
Board Facilities Managers

Appendix A: Temporary Accommodation School Board Allocations Appendix B: Capital Planning Capacity School Board Allocations

Appendix C: Minor Retrofits and Accessibility School Board Allocations

Appendix D: Senior Capital Policy Analyst Board Contact List

Appendix A: Temporary Accommodations Amount

Board	Name	Amount
1	DSB Ontario North East	-
2	Algoma DSB	60,000
3	Rainbow DSB	-
4	Near North DSB	60,000
5.1	Keewatin-Patricia DSB	240,000
5.2	Rainy River DSB	-
6.1	Lakehead DSB	-
6.2	Superior-Greenstone DSB	-
7	Bluewater DSB	30,000
8	Avon Maitland DSB	-
9	Greater Essex County DSB	630,000
10	Lambton Kent DSB	144,589
11	Thames Valley DSB	990,000
12	Toronto DSB	1,680,000
13	Durham DSB	1,230,000
14	Kawartha Pine Ridge DSB	600,000
15	Trillium Lakelands DSB	-
16	York Region DSB	1,560,000
17	Simcoe County DSB	2,876,300
18	Upper Grand DSB	429,500
19	Peel DSB	1,591,217
20	Halton DSB	2,384,534
21	Hamilton-Wentworth DSB	866,014
22	DSB of Niagara	960,000
23	Grand Erie DSB	30,000
24	Waterloo Region DSB	1,785,158
25	Ottawa-Carleton DSB	900,000
26	Upper Canada DSB	321,696
27	Limestone DSB	60,000
28	Renfrew County DSB	-
29	Hastings and Prince Edward DSB	-
30.1	Northeastern Catholic DSB	-
30.2	Nipissing-Parry Sound Catholic DSB	30,000
31	Huron-Superior Catholic DSB	54,500
32	Sudbury Catholic DSB	-
33.1	Northwest Catholic DSB	-
33.2	Kenora Catholic DSB	120,000
34.1	Thunder Bay Catholic DSB	107,000
34.2	Superior North Catholic DSB	-
35	Bruce-Grey Catholic DSB	90,000
36	Huron-Perth Catholic DSB	57,500

37	Windsor-Essex Catholic DSB	750,349
38	London District Catholic School Board	60,000
39	St. Clair Catholic DSB	120,000
40	Toronto Catholic DSB	3,673,611
41	Peterborough V N C Catholic DSB	90,000
42	York Catholic DSB	1,200,000
43	Dufferin-Peel Catholic DSB	1,150,000
44	Simcoe Muskoka Catholic DSB	330,000
45	Durham Catholic DSB	954,532
46	Halton Catholic DSB	1,735,000
47	Hamilton-Wentworth Catholic DSB	240,000
48	Wellington Catholic DSB	-
49	Waterloo Catholic DSB	953,570
50	Niagara Catholic DSB	596,500
51	Brant Haldimand Norfolk Catholic DSB	-
52	Catholic DSB of Eastern Ontario	120,000
53	Ottawa Catholic DSB	1,710,000
54	Renfrew County Catholic DSB	189,800
55	Algonquin and Lakeshore Catholic DSB	652,000
56	CSD du Nord-Est de l'Ontario	240,000
57	CSD du Grand Nord de l'Ontario	97,838
58	CS Viamonde	1,728,500
59	CÉP de l'Est de l'Ontario	360,000
60.1	CSD catholique des Grandes Rivières	-
60.2	CSD catholique Franco-Nord	-
61	CSD catholique du Nouvel-Ontario	-
62	CSD catholique des Aurores boréales	-
63	CS catholique Providence	1,380,000
64	CSD catholique Centre-Sud	750,000
65	CSD catholique de l'Est ontarien	-
66	CSD catholique du Centre-Est de l'Ontario	660,000

Appendix B: Capital Planning Capacity Tabled Amount

Board	Name	Amount
1	DSB Ontario North East	150,111
2	Algoma DSB	150,111
3	Rainbow DSB	150,111
4	Near North DSB	150,111
5.1	Keewatin-Patricia DSB	111,123
5.2	Rainy River DSB	83,185
6.1	Lakehead DSB	150,111
6.2	Superior-Greenstone DSB	111,123
7	Bluewater DSB	163,370
8	Avon Maitland DSB	122,173
9	Greater Essex County DSB	163,370
10	Lambton Kent DSB	163,370
11	Thames Valley DSB	198,728
12	Toronto DSB	361,309
13	Durham DSB	55,525
14	Kawartha Pine Ridge DSB	163,370
15	Trillium Lakelands DSB	163,370
16	York Region DSB	66,758
17	Simcoe County DSB	55,525
18	Upper Grand DSB	46,217
19	Peel DSB	80,238
20	Halton DSB	55,525
21	Hamilton-Wentworth DSB	179,392
22	DSB of Niagara	207,330
23	Grand Erie DSB	163,370
24	Waterloo Region DSB	55,525
25	Ottawa-Carleton DSB	235,269
26	Upper Canada DSB	235,269
27	Limestone DSB	135,432
28	Renfrew County DSB	122,173
29	Hastings and Prince Edward DSB	150,111
30.1	Northeastern Catholic DSB	111,123
30.2	Nipissing-Parry Sound Catholic DSB	83,185
31	Huron-Superior Catholic DSB	111,123
32	Sudbury Catholic DSB	32,095
33.1	Northwest Catholic DSB	32,095
33.2	Kenora Catholic DSB	83,185
34.1	Thunder Bay Catholic DSB	83,185
34.2	Superior North Catholic DSB	32,095
35	Bruce-Grey Catholic DSB	32,095
36	Huron-Perth Catholic DSB	32,095

37	Windsor-Essex Catholic DSB	122,173
38	London District Catholic School Board	135,432
39	St. Clair Catholic DSB	38,514
40	Toronto Catholic DSB	310,483
41	Peterborough V N C Catholic DSB	38,514
42	York Catholic DSB	207,330
43	Dufferin-Peel Catholic DSB	207,330
44	Simcoe Muskoka Catholic DSB	46,217
45	Durham Catholic DSB	38,514
46	Halton Catholic DSB	46,217
47	Hamilton-Wentworth Catholic DSB	46,217
48	Wellington Catholic DSB	32,095
49	Waterloo Catholic DSB	38,514
50	Niagara Catholic DSB	46,217
51	Brant Haldimand Norfolk Catholic DSB	122,173
52	Catholic DSB of Eastern Ontario	122,173
53	Ottawa Catholic DSB	163,370
54	Renfrew County Catholic DSB	111,123
55	Algonquin and Lakeshore Catholic DSB	38,514
56	CSD du Nord-Est de l'Ontario	32,095
57	CSD du Grand Nord de l'Ontario	111,123
58	CS Viamonde	46,217
59	CÉP de l'Est de l'Ontario	122,173
60.1	CSD catholique des Grandes Rivières	178,050
60.2	CSD catholique Franco-Nord	32,095
61	CSD catholique du Nouvel-Ontario	150,111
62	CSD catholique des Aurores boréales	32,095
63	CS catholique Providence	94,234
64	CSD catholique Centre-Sud	46,217
65	CSD catholique de l'Est ontarien	178,050
66	CSD catholique du Centre-Est de l'Ontario	135,432

Appendix C: Minor Retrofits and Accessibility Tabled Amount

Board	Name	Amount
1	DSB Ontario North East	416,448
2	Algoma DSB	654,418
3	Rainbow DSB	713,910
4	Near North DSB	386,701
5.1	Keewatin-Patricia DSB	446,194
5.2	Rainy River DSB	327,209
6.1	Lakehead DSB	624,671
6.2	Superior-Greenstone DSB	356,955
7	Bluewater DSB	832,895
8	Avon Maitland DSB	594,925
9	Greater Essex County DSB	773,403
10	Lambton Kent DSB	951,880
11	Thames Valley DSB	1,784,775
12	Toronto DSB	7,109,356
13	Durham DSB	892,388
14	Kawartha Pine Ridge DSB	1,011,373
15	Trillium Lakelands DSB	535,433
16	York Region DSB	1,517,059
17	Simcoe County DSB	446,194
18	Upper Grand DSB	654,418
19	Peel DSB	2,260,716
20	Halton DSB	535,433
21	Hamilton-Wentworth DSB	1,189,850
22	DSB of Niagara	981,626
23	Grand Erie DSB	981,626
24	Waterloo Region DSB	743,656
25	Ottawa-Carleton DSB	624,671
26	Upper Canada DSB	922,134
27	Limestone DSB	684,164
28	Renfrew County DSB	446,194
29	Hastings and Prince Edward DSB	743,656
30.1	Northeastern Catholic DSB	267,716
30.2	Nipissing-Parry Sound Catholic DSB	148,731
31	Huron-Superior Catholic DSB	297,463
32	Sudbury Catholic DSB	386,701
33.1	Northwest Catholic DSB	103,574
33.2	Kenora Catholic DSB	101,191
34.1	Thunder Bay Catholic DSB	356,955
34.2	Superior North Catholic DSB	267,716
35	Bruce-Grey Catholic DSB	118,985
36	Huron-Perth Catholic DSB	208,224

37	Windsor-Essex Catholic DSB	684,164
38	London District Catholic School Board	654,418
39	St. Clair Catholic DSB	416,448
40	Toronto Catholic DSB	1,755,029
41	Peterborough V N C Catholic DSB	297,463
42	York Catholic DSB	594,925
43	Dufferin-Peel Catholic DSB	1,130,358
44	Simcoe Muskoka Catholic DSB	565,179
45	Durham Catholic DSB	297,463
46	Halton Catholic DSB	267,716
47	Hamilton-Wentworth Catholic DSB	446,194
48	Wellington Catholic DSB	237,970
49	Waterloo Catholic DSB	624,671
50	Niagara Catholic DSB	773,403
51	Brant Haldimand Norfolk Catholic DSB	327,209
52	Catholic DSB of Eastern Ontario	446,194
53	Ottawa Catholic DSB	803,149
54	Renfrew County Catholic DSB	208,224
55	Algonquin and Lakeshore Catholic DSB	237,970
56	CSD du Nord-Est de l'Ontario	118,985
57	CSD du Grand Nord de l'Ontario	416,448
58	CS Viamonde	654,418
59	CÉP de l'Est de l'Ontario	624,671
60.1	CSD catholique des Grandes Rivières	624,671
60.2	CSD catholique Franco-Nord	237,970
61	CSD catholique du Nouvel-Ontario	624,671
62	CSD catholique des Aurores boréales	267,716
63	CS catholique Providence	743,656
64	CSD catholique Centre-Sud	505,686
65	CSD catholique de l'Est ontarien	475,940
66	CSD catholique du Centre-Est de l'Ontario	535,433

Appendix D: Board Assignments for Capital Analysts

DSB	District School Board	Capital Analyst	Email	Phone
1	DSB Ontario North East	Jaimie Burke	Jaimie.Burke@ontario.ca	416-325-4297
2	Algoma DSB	Jaimie Burke	Jaimie.Burke@ontario.ca	416-325-4297
3	Rainbow DSB	Jaimie Burke	Jaimie.Burke@ontario.ca	416-325-4297
4	Near North DSB	Sarosh Yousuf	Sarosh.Yousuf@ontario.ca	416-325-8059
5.1	Keewatin-Patricia DSB	Jaimie Burke	Jaimie.Burke@ontario.ca	416-325-4297
5.2	Rainy River DSB	Jaimie Burke	Jaimie.Burke@ontario.ca	416-325-4297
6.1	Lakehead DSB	Jaimie Burke	Jaimie.Burke@ontario.ca	416-325-4297
6.2	Superior Greenstone DSB	Jaimie Burke	Jaimie.Burke@ontario.ca	416-325-4297
7	Bluewater DSB	Matthew Anderson	Matthew.Anderson@ontario.ca	416-325-9796
8	Avon Maitland DSB	Matthew Anderson	Matthew.Anderson@ontario.ca	416-325-9796
9	Greater Essex County DSB	Kristin Grunenko	Kristin.Grunenko@ontario.ca	416-326-9959
10	Lambton Kent DSB	Kristin Grunenko	Kristin.Grunenko@ontario.ca	416-326-9959
11	Thames Valley DSB	Kristin Grunenko	Kristin.Grunenko@ontario.ca	416-326-9959
12	Toronto DSB	Lisa Bland	Lisa.Bland@ontario.ca	416-326-9921
13	Durham DSB	Shakufe Virani	Shakufe.Virani@onatario.ca	416-325-2805
14	Kawartha Pine Ridge DSB	Shakufe Virani	Shakufe.Virani@onatario.ca	416-325-2805
15	Trillium Lakelands DSB	Shakufe Virani	Shakufe.Virani@onatario.ca	416-325-2805
16	York Region DSB	Shakufe Virani	Shakufe.Virani@onatario.ca	416-325-2805
17	Simcoe County DSB	Sarosh Yousuf	Sarosh.Yousuf@ontario.ca	416-325-8059
18	Upper Grand DSB	Matthew Anderson	Matthew.Anderson@ontario.ca	416-325-9796
19	Peel DSB	Sarosh Yousuf	Sarosh.Yousuf@ontario.ca	416-325-8059
20	Halton DSB	Sarosh Yousuf	Sarosh.Yousuf@ontario.ca	416-325-8059
21	Hamilton-Wentworth DSB	Matthew Anderson	Matthew.Anderson@ontario.ca	416-325-9796
22	DSB Niagara	Kristin Grunenko	Kristin.Grunenko@ontario.ca	416-326-9959
23	Grand Erie DSB	Kristin Grunenko	Kristin.Grunenko@ontario.ca	416-326-9959
24	Waterloo Region DSB	Matthew Anderson	Matthew.Anderson@ontario.ca	416-325-9796
25	Ottawa-Carleton DSB	Daniel Cayouette	Daniel.Cayouette@ontario.ca	416-325-2018
26	Upper Canada DSB	Daniel Cayouette	Daniel.Cayouette@ontario.ca	416-325-2018
27	Limestone DSB	Shakufe Virani	Shakufe.Virani@onatario.ca	416-325-2805
28	Renfrew County DSB	Shakufe Virani	Shakufe.Virani@onatario.ca	416-325-2805
29	Hastings & Prince Edward DSB	Shakufe Virani	Shakufe.Virani@onatario.ca	416-325-2805
30.1	Northeastern CDSB	Jaimie Burke	Jaimie.Burke@ontario.ca	416-325-4297
30.2	Nipissing-Parry Sound CDSB	Sarosh Yousuf	Sarosh.Yousuf@ontario.ca	416-325-8059
31	Huron Superior CDSB	Jaimie Burke	Jaimie.Burke@ontario.ca	416-325-4297
32	Sudbury CDSB	Jaimie Burke	Jaimie.Burke@ontario.ca	416-325-4297
33.1	Northwest CDSB	Jaimie Burke	Jaimie.Burke@ontario.ca	416-325-4297
33.2	Kenora CDSB	Jaimie Burke	Jaimie.Burke@ontario.ca	416-325-4297
34.1	Thunder Bay CDSB	Jaimie Burke	Jaimie.Burke@ontario.ca	416-325-4297
34.2	Superior North CDSB	Jaimie Burke	Jaimie.Burke@ontario.ca	416-325-4297
35	Bruce-Grey CDSB	Matthew Anderson	Matthew.Anderson@ontario.ca	416-325-9796

DSB	District School Board	Capital Analyst	Email	Phone
36	Huron Perth CDSB	Matthew Anderson	Matthew.Anderson@ontario.ca	416-325-9796
37	Windsor-Essex CDSB	Kristin Grunenko	Kristin.Grunenko@ontario.ca	416-326-9959
38	London DCSB	Kristin Grunenko	Kristin.Grunenko@ontario.ca	416-326-9959
39	St. Clair CDSB	Kristin Grunenko	Kristin.Grunenko@ontario.ca	416-326-9959
40	Toronto CDSB	Lisa Bland	Lisa.Bland@ontario.ca	416-326-9921
41	Peterborough VNCCDSB	Shakufe Virani	Shakufe.Virani@onatario.ca	416-325-2805
42	York CDSB	Shakufe Virani	Shakufe.Virani@onatario.ca	416-325-2805
43	Dufferin Peel CDSB	Sarosh Yousuf	Sarosh.Yousuf@ontario.ca	416-325-8059
44	Simcoe Muskoka CDSB	Sarosh Yousuf	Sarosh.Yousuf@ontario.ca	416-325-8059
45	Durham CDSB	Shakufe Virani	Shakufe.Virani@onatario.ca	416-325-2805
46	Halton CDSB	Sarosh Yousuf	Sarosh.Yousuf@ontario.ca	416-325-8059
47	Hamilton-Wentworth CDSB	Matthew Anderson	Matthew.Anderson@ontario.ca	416-325-9796
48	Wellington CDSB	Matthew Anderson	Matthew.Anderson@ontario.ca	416-325-9796
49	Waterloo CDSB	Matthew Anderson	Matthew.Anderson@ontario.ca	416-325-9796
50	Niagara CDSB	Kristin Grunenko	Kristin.Grunenko@ontario.ca	416-326-9959
51	Brant Haldimand Norfolk CDSB	Kristin Grunenko	Kristin.Grunenko@ontario.ca	416-326-9959
52	CDSB of Eastern Ontario	Daniel Cayouette	Daniel.Cayouette@ontario.ca	416-325-2018
53	Ottawa CSB	Daniel Cayouette	Daniel.Cayouette@ontario.ca	416-325-2018
54	Renfrew County CDSB	Shakufe Virani	Shakufe.Virani@onatario.ca	416-325-2805
55	Algonquin & Lakeshore CDSB	Shakufe Virani	Shakufe.Virani@onatario.ca	416-325-2805
56	CSP du Nord-Est	Laval Wong	Laval.Wong@ontario.ca	416-325-2015
57	CSP du Grand Nord de l'Ontario	Laval Wong	Laval.Wong@ontario.ca	416-325-2015
58	CS Viamonde	Laval Wong	Laval.Wong@ontario.ca	416-325-2015
59	CÉP de l'Est de l'Ontario	Daniel Cayouette	Daniel.Cayouette@ontario.ca	416-325-2018
60.1	CSCD des Grandes Rivières	Laval Wong	Laval.Wong@ontario.ca	416-325-2015
60.2	CSC Franco-Nord	Laval Wong	Laval.Wong@ontario.ca	416-325-2015
61	CSC du Nouvel-Ontario	Laval Wong	Laval.Wong@ontario.ca	416-325-2015
62	CSDC des Aurores boréales	Laval Wong	Laval.Wong@ontario.ca	416-325-2015
63	CSC Providence	Laval Wong	Laval.Wong@ontario.ca	416-325-2015
64	CSDC Centre Sud	Laval Wong	Laval.Wong@ontario.ca	416-325-2015
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