

2013: B13

MEMORANDUM TO: Directors of Education

FROM: Gabriel F. Sékaly
Assistant Deputy Minister

DATE: June 14, 2013

SUBJECT: Request for Capital Priorities

This past year, school boards across the province identified requests for over 300 projects, worth approximately \$3.5 billion in funding under the 2012 Capital Priorities Grant program. The ministry funded 87 Capital Priority projects (including 39 new schools) in January 2013 and allocated over \$700M towards their timely completion.

For 2013-14, school boards are requested to provide the ministry with an update of their Capital Priorities for projects that need to be completed up to and including the 2016-17 school year. The ministry will be reviewing the Capital Priority submissions for funding consideration, as well as to understand the need for ongoing capital investments in the education sector.

Boards are asked to submit their requests for Capital Priority funding through the School Facilities Inventory System (SFIS). In the interest of continuous improvement, the ministry has updated last year's Capital Priorities submission tools, including the required business case for each priority project, based on feedback from boards.

Highlights/Summary Points:

- Boards to submit Capital Priority projects expected to open no later than the 2016-17 school year.
- The deadline for Capital Priorities submission is October 31, 2013.
- Business Cases will be required only for the board's top 8 Capital Priorities (versus 10 in 2012 submission). This includes submission for projects to be undertaken using board funding.
- Boards must have an updated ministry approved Capital Analysis and Planning Template (CAPT) in order to receive a Capital Priorities funding allocation.
- Projects that address accommodation pressures (eg. growth) and/or projects undertaken in conjunction with an FDK project are ministry priorities.
- The Capital Priority Business Cases will be available for Boards to update in the next few weeks.

Capital Priority Projects

School boards are to identify their Capital Priorities and submit the associated business cases through SFIS. As in the past, school boards will have the opportunity to identify up to 30 Capital Priority projects, however only the board's 8 highest priority projects expected to open no later than 2016-17 will be considered for Capital Priorities funding and will need to be supported with a completed business case. Projects required after 2016-17 will not be considered for Capital Priority funding at this time.

Boards will be required to submit their board approved updated Capital Priorities by October 31, 2013. School boards will have the opportunity to complete an updated business case to request funding for Capital Priorities projects which did not receive funding approval, as well as add new projects to the 2012 capital priority list. Upon submission of board approved Capital Priority projects, the submission will be locked and school boards will only be able to modify their projects by requesting that their Capital Analyst unlock a project (please refer to appendix A).

Boards that intend on pursuing a project using available build capacity funding, new or projected Proceeds of Disposition, or other funds available to the board, as identified in their Capital Analysis and Planning Template (CAPT), must include the project(s) as a Capital Priority through the submission process.

Business Case Considerations

With the current economic and fiscal climate, boards are asked to focus on their highest and most urgent accommodation priorities. In January 2013, boards were sent letters summarizing ministry responses to the 2012 Capital Priorities funding requests. We ask that boards review the ministry comments in determining future Capital Priority needs to be submitted. For further clarification, please contact your board's Capital Analyst.

Projects that address accommodation pressures and/or projects undertaken in conjunction with a Full-Day Kindergarten (FDK) project are ministry priorities.

The ministry asks boards to focus on projects that meet one or more of the needs outlined below:

a) Accommodation Pressure: These include projects that historically may have been funded through New Pupil Places (NPP), growth schools, enrolment pressures and/or French-language Capital Transitional. Essentially, they are scenarios where enrolment is projected to persistently exceed capacity at a school or within a group of schools.

In explaining the capital project, the board should demonstrate:

- that there is not sufficient capacity at nearby schools to accommodate the enrolment for the school(s), and
- that this issue is expected to persist for the next 10 years.

b) Facility Condition: These include projects that historically may have been funded through Prohibitive to Repair. Projects in this category involve the replacement or major retrofit of schools that have high renewal needs relative to the cost of an appropriately sized new facility.

In explaining the capital project, the board should demonstrate:

- that the renewal needs are sufficiently high – through current Ministry condition assessments or board assessments,
- opportunities to right-size the facility,
- potential savings to future renewal and/or operating costs, and
- other benefits such as improved accessibility, programming and/or energy efficiency.

c) School Consolidations: These include projects that historically may have been funded through Prohibitive to Repair or Capital Priorities. Projects in this category enable the board to reduce their excess capacity and/or address renewal needs to better focus their resources. This category includes projects resulting from accommodation review recommendations. Please note, projects related to accommodation reviews must have a final board decision by December 31, 2013 to be considered for Capital Priorities funding in Spring 2014.

In explaining the capital project, the board should be able to demonstrate:

- how the facilities in the area will be right-sized to support continued accommodation needs,
- the results of the accommodation review process (where applicable),
- potential savings to future operating and/or renewal costs, and
- other benefits, such as improved accessibility, programming and/or energy efficiency.

Other Considerations

Projects that should not be submitted as Capital Priorities include:

- Projects that have been previously funded by either the ministry or the board.
- Projects that should be funded through Renewal funding, including program enhancements and projects related to addressing current and/or proposed changes to the Accessibility for Ontarians with Disabilities Act, and
- Projects that are solely intended to meet Full-Day Kindergarten program requirements.

When business case submissions are reviewed, the ministry will take into account the amount of capital funding available to the board, including Proceeds of Disposition, as identified in the board's Capital Analysis and Planning Template. Boards must have a ministry approved CAPT consistent with the board's 2012-13 Financial Statement in order to receive a Capital Priorities funding allocation.

Ministry Contact

An instructional manual to assist board staff with completing the required business cases can be found on the following website:

<http://faab.edu.gov.on.ca/CapitalPrograms.htm>

If you have any questions, or require additional information, please contact the Capital Analyst assigned to your board or:

Nancy Whynot, Director, Capital Programs Branch at 416-325-4030 or at Nancy.Whynot@Ontario.ca

Paul Bloye, Manager, Capital Programs Branch at 416-325-8589 or at Paul.Bloye@Ontario.ca

We look forward to working with you to identify your future Capital Priorities.

Sincerely,

Original signed by:

Gabriel Sékaly,
Assistant Deputy Minister
Elementary/Secondary Business and Finance Division

Copy: Superintendents of Business and Finance

Appendix A - Capital Analyst Contact List

Board #	Board Name	Capital Analyst	Contact Information
1	DSB Ontario North East	Cameron Whitehead	Cameron.Whitehead@Ontario.ca 416-325-4297
2	Algoma DSB	Cameron Whitehead	Cameron.Whitehead@Ontario.ca 416-325-4297
3	Rainbow DSB	Kristin Grunenکو	Kristin.Grunenko@Ontario.ca 416-326-9445
4	Near North DSB	Kristin Grunenکو	Kristin.Grunenko@Ontario.ca 416-326-9445
5.1	Keewatin-Patricia DSB	Kristin Grunenکو	Kristin.Grunenko@Ontario.ca 416-326-9445
5.2	Rainy River DSB	Kristin Grunenکو	Kristin.Grunenko@Ontario.ca 416-326-9445
6.1	Lakehead DSB	Kristin Grunenکو	Kristin.Grunenko@Ontario.ca 416-326-9445
6.2	Superior-Greenstone DSB	Kristin Grunenکو	Kristin.Grunenko@Ontario.ca 416-326-9445
7	Bluewater DSB	Michael Wasyluk	Michael.Wasyluk@Ontario.ca 416-326-9924
8	Avon Maitland DSB	Michael Wasyluk	Michael.Wasyluk@Ontario.ca 416-326-9924
9	Greater Essex County DSB	Diamond Tsui	Diamond.Tsui@Ontario.ca 416-325-2017
10	Lambton Kent DSB	Diamond Tsui	Diamond.Tsui@Ontario.ca 416-325-2017
11	Thames Valley DSB	Michael Wasyluk	Michael.Wasyluk@Ontario.ca 416-326-9924
12	Toronto DSB	Sarosh Yousuf	Sarosh.Yousuf@Ontario.ca 416-325-9796
13	Durham DSB	Catherine Roy	Catherine.Roy@Ontario.ca 416-326-9932
14	Kawartha Pine Ridge DSB	Catherine Roy	Catherine.Roy@Ontario.ca 416-326-9932
15	Trillium Lakelands DSB	Catherine Roy	Catherine.Roy@Ontario.ca 416-326-9932
16	York Region DSB	Catherine Roy	Catherine.Roy@Ontario.ca 416-326-9932
17	Simcoe County DSB	Michael Wasyluk	Michael.Wasyluk@Ontario.ca 416-326-9924
18	Upper Grand DSB	Kristin Grunenکو	Kristin.Grunenko@Ontario.ca 416-326-9445
19	Peel DSB	Diamond Tsui	Diamond.Tsui@Ontario.ca 416-325-2017
20	Halton DSB	Diamond Tsui	Diamond.Tsui@Ontario.ca 416-325-2017
21	Hamilton-Wentworth DSB	Hemwanti Dobbs	Hemwanti.Dobbs@Ontario.ca 416-325-2018
22	DSB of Niagara	Hemwanti Dobbs	Hemwanti.Dobbs@Ontario.ca 416-325-2018
23	Grand Erie DSB	Michael Wasyluk	Michael.Wasyluk@Ontario.ca 416-326-9924
24	Waterloo Region DSB	Hemwanti Dobbs	Hemwanti.Dobbs@Ontario.ca 416-325-2018
25	Ottawa-Carleton DSB	Cameron Whitehead	Cameron.Whitehead@Ontario.ca 416-325-4297
26	Upper Canada DSB	Cameron Whitehead	Cameron.Whitehead@Ontario.ca 416-325-4297

Appendix A - Capital Analyst Contact List

Board #	Board Name	Capital Analyst	Contact Information
27	Limestone DSB	Catherine Roy	Catherine.Roy@Ontario.ca 416-326-9932
28	Renfrew County DSB	Cameron Whitehead	Cameron.Whitehead@Ontario.ca 416-325-4297
29	Hastings and Prince Edward DSB	Catherine Roy	Catherine.Roy@Ontario.ca 416-326-9932
30.1	Northeastern Catholic DSB	Cameron Whitehead	Cameron.Whitehead@Ontario.ca 416-325-4297
30.2	Nipissing-Parry Sound Catholic DSB	Kristin Grunenکو	Kristin.Grunenko@Ontario.ca 416-326-9445
31	Huron-Superior Catholic DSB	Cameron Whitehead	Cameron.Whitehead@Ontario.ca 416-325-4297
32	Sudbury Catholic DSB	Kristin Grunenکو	Kristin.Grunenko@Ontario.ca 416-326-9445
33.1	Northwest Catholic DSB	Kristin Grunenکو	Kristin.Grunenko@Ontario.ca 416-326-9445
33.2	Kenora Catholic DSB	Kristin Grunenکو	Kristin.Grunenko@Ontario.ca 416-326-9445
34.1	Thunder Bay Catholic DSB	Kristin Grunenکو	Kristin.Grunenko@Ontario.ca 416-326-9445
34.2	Superior North Catholic DSB	Kristin Grunenکو	Kristin.Grunenko@Ontario.ca 416-326-9445
35	Bruce-Grey Catholic DSB	Michael Wasyluk	Michael.Wasyluk@Ontario.ca 416-326-9924
36	Huron-Perth Catholic DSB	Michael Wasyluk	Michael.Wasyluk@Ontario.ca 416-326-9924
37	Windsor-Essex Catholic DSB	Diamond Tsui	Diamond.Tsui@Ontario.ca 416-325-2017
38	London Catholic DSB	Michael Wasyluk	Michael.Wasyluk@Ontario.ca 416-326-9924
39	St. Clair Catholic DSB	Diamond Tsui	Diamond.Tsui@Ontario.ca 416-325-2017
40	Toronto Catholic DSB	Sarosh Yousuf	Sarosh.Yousuf@Ontario.ca 416-325-9796
41	PVNC Catholic DSB	Catherine Roy	Catherine.Roy@Ontario.ca 416-326-9932
42	York Catholic DSB	Catherine Roy	Catherine.Roy@Ontario.ca 416-326-9932
43	Dufferin Peel Catholic DSB	Diamond Tsui	Diamond.Tsui@Ontario.ca 416-325-2017
44	Simcoe Muskoka Catholic DSB	Michael Wasyluk	Michael.Wasyluk@Ontario.ca 416-326-9924
45	Durham Catholic DSB	Catherine Roy	Catherine.Roy@Ontario.ca 416-326-9932
46	Halton Catholic DSB	Diamond Tsui	Diamond.Tsui@Ontario.ca 416-325-2017
47	Hamilton-Wentworth Catholic DSB	Hemwanti Dobbs	Hemwanti.Dobbs@Ontario.ca 416-325-2018
48	Wellington Catholic DSB	Kristin Grunenکو	Kristin.Grunenko@Ontario.ca 416-326-9445
49	Waterloo Catholic DSB	Hemwanti Dobbs	Hemwanti.Dobbs@Ontario.ca 416-325-2018
50	Niagara Catholic DSB	Hemwanti Dobbs	Hemwanti.Dobbs@Ontario.ca 416-325-2018
51	Brant Haldimand Norfolk Catholic DSB	Michael Wasyluk	Michael.Wasyluk@Ontario.ca 416-326-9924
52	Catholic DSB of Eastern Ontario	Cameron Whitehead	Cameron.Whitehead@Ontario.ca 416-325-4297

Appendix A - Capital Analyst Contact List

Board #	Board Name	Capital Analyst	Contact Information
53	Ottawa Catholic DSB	Cameron Whitehead	Cameron.Whitehead@Ontario.ca 416-325-4297
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55	Algonquin and Lakeshore Catholic DSB	Catherine Roy	Catherine.Roy@Ontario.ca 416-326-9932
56	CSP du Nord-Est	Alexandre Beaudin	Alexandre.Beaudin@Ontario.ca 416-212-4818
57	CSP du Grand Nord de l'Ontario	Alexandre Beaudin	
58	CS Viamonde	Alexandre Beaudin	
59	CÉP de l'Est de l'Ontario	Alexandre Beaudin	
60.1	CSCD des Grandes Rivières	Alexandre Beaudin	
60.2	CSC Franco-Nord	Alexandre Beaudin	
61	CSC du Nouvel-Ontario	Alexandre Beaudin	
62	CSDC des Aurores boréales	Alexandre Beaudin	
63	CSDÉC du Sud-Ouest	Alexandre Beaudin	
64	CSDC Centre-Sud	Alexandre Beaudin	
65	CSDC de l'Est ontarien	Alexandre Beaudin	
66	CÉC du Centre-Est	Alexandre Beaudin	